

KTC PERFORMANCE Y2024











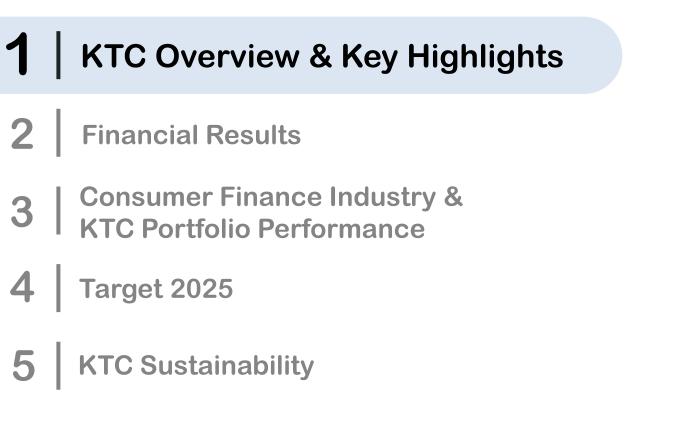


CORRUPTION



AGENDA

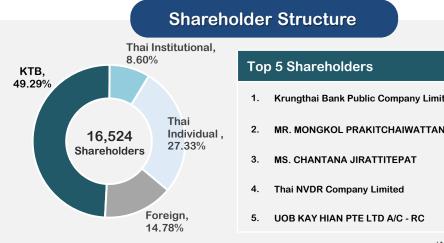






KTC Overview

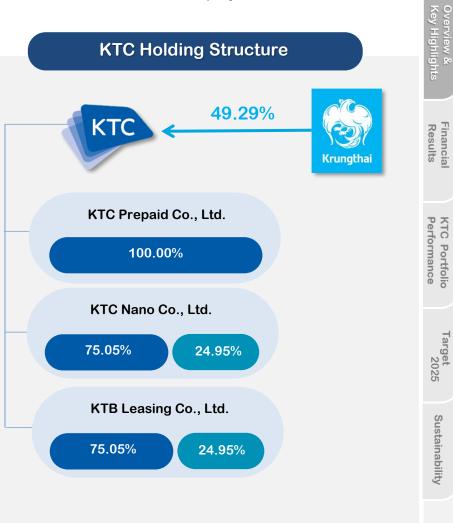
- Incorporated in 1996 as a credit card servicing subsidiary company of Krungthai Bank PLC
- In July 2002, KTB sold the credit card portfolio to KTC which subsequently transformed KTC into a full consumer finance company



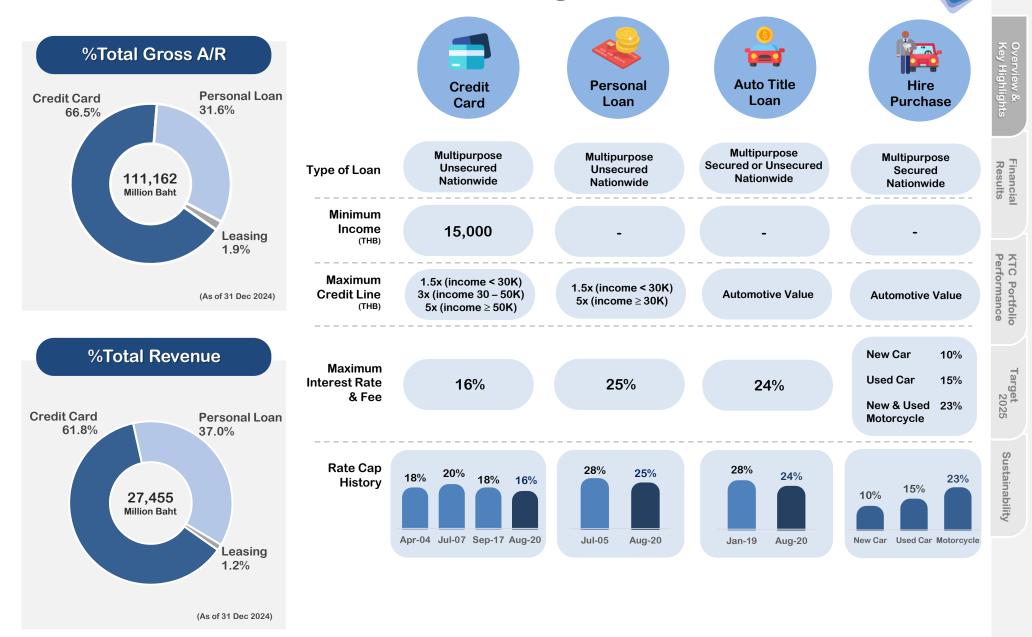
Τομ	o 5 Shareholders	
1.	Krungthai Bank Public Company Lin	nited 49.29%
2.	MR. MONGKOL PRAKITCHAIWATTA	NA 12.94%
3.	MS. CHANTANA JIRATTITEPAT	4.87%
4.	Thai NVDR Company Limited	4.24%
5.	UOB KAY HIAN PTE LTD A/C - RC	4.09%
		(A 504 D 0004)

(As of 31 Dec 2024)





Business Structure & BOT Regulations



2024 KTC Debt Restructuring & BOT Relief Measures

			0		
	Assistance Measure	Interest Rate	Period	• Extends the minimum payment at 8% from the end of 2024 to the end of 2025.	<u>× 0</u>
Credit Card	Change to Long Term Personal Loan	15.75% Per Annum	48 Months	Minimum Payment • Debtors who pay a minimum payment of ≥8% • receive cashback, per the below rates, paid quarterly in 2025. 1H25 2H25	Overview & Key Highlights
KTC PROUD Cash Card	Convert Revolving Loan to Term Loan	Based on Current Agreement	60 Months	0.5% of outstanding balance 0.25% of outstanding balance	Financial Results
Severe Persistent Debt	Convert Revolving Loan to Term Loan Qualification: • Not categorized as NPL • Paid interest more than principal over the past 5 years • Monthly Income <20K THB	15% Per Annum Debtors can still utilize the available credit limit (Determined on a case-by- case basis)	60 Months / 84 Months	 BOT Program "You Fight, We Help" Measure 1 "Direct Payment, Retain Assets" Reducing the installment payments for a period of 3 years, with the debtors paying a minimum of 50%, 70% and 90% of the original installment payment in years 1, 2 and 	KTC Portfolio Performance
KTC Fixed Loan	Lower Installment by 30%	Based on Current Agreement	3 Billing Cycles	 3 respectively, with all installment payments being used to reduce the principal Suspending interest for a period of 3 years, with all suspended interest waived if the debtors comply with the conditions throughout the 3-year period under the measure. 	Target 2025
P BERM Car for Cash	Lower Installment by 30%		3 Billing Cycles	Measure 2 "Pay, Close, Finish"	Sustainability
(Car & Big Bike)	Extend Payment Term	Based on Current Agreement	60 / 72 / 84 Months	Help retail debtors with low bad debts change their debt status from bad debt to debt closure faster	ability
P BERM Car for Cash (MotorBike)	Convert Revolving Loan to Term Loan	Based on Current Agreement	60 Months	Individual debtors with a non-performing loan status of more than 90 days (NPL) as of October 31, 2024.	

Key Highlights Y2024



27,456 MB 7,4		et Profit I 37 MB .9% (YoY)			
Total Portfolio (Gross A/R) 111,162 MB			Robust Business Franchise	Financial Results	
 T 1.1% (YoY) Credit Card 73,954 MB 35,096 MB 		Leasing 2,112 MB	Continuous Net Profit Expansion and Spending Growth	KTC Portfolio Performance	
▼ 0.7% (YoY) ▲ 1.1% (YoY)			▼ 33.8% (YoY) terest Margin	Exemplary Asset Quality Management with Industry-Leading NPL Ratio	Target 2025
292,146 MB 10.1% (YoY)		12.9%		Stronghold Balance Sheet to Withstand Uncertainties	Sustainability
			verage Ratio		
			6 369.3% (Consolidated)		

KRUNGTHAI CARD PUBLIC COMPANY LIMITED

AGENDA



2 | Financial Results

- **3** | Consumer Finance Industry & KTC Portfolio Performance
- **4** | Target 2025
- **5 KTC** Sustainability

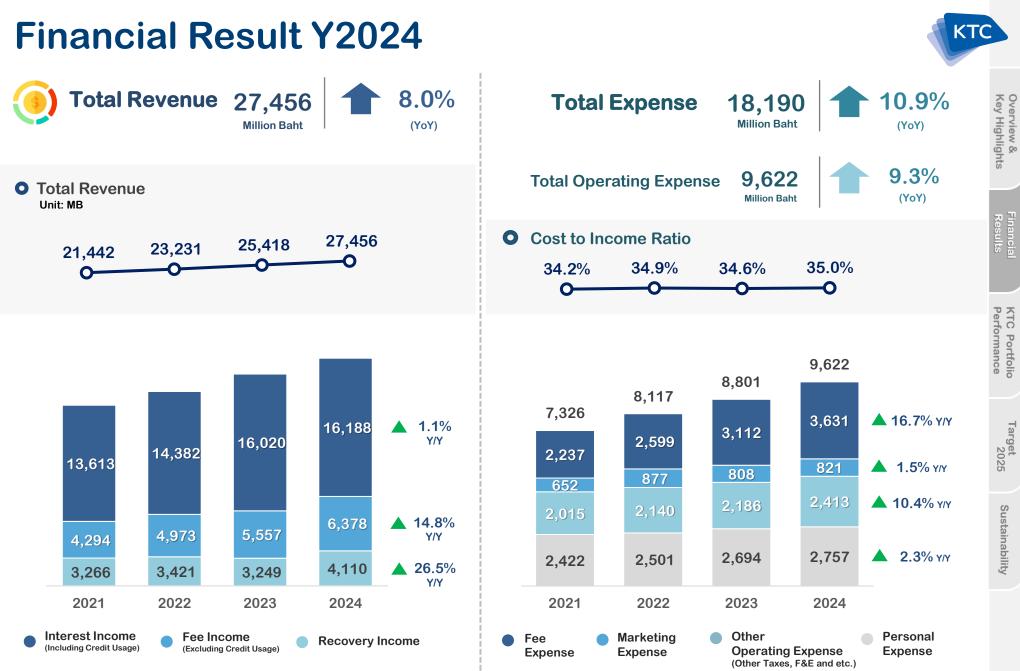




Overview & Key Highlights

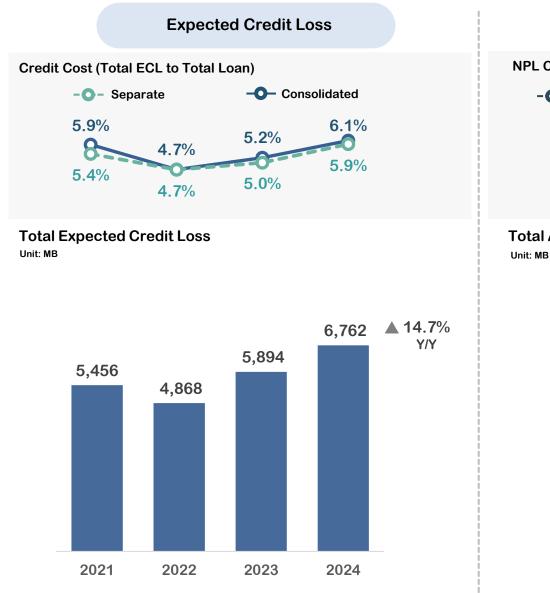
KTC Portfolio Performance

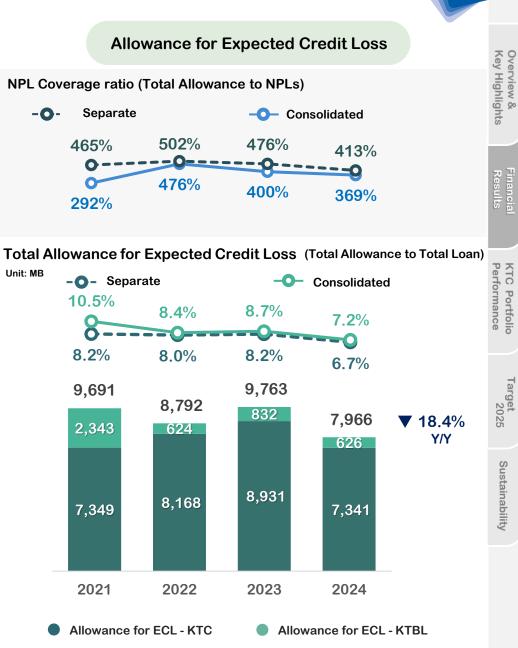
> Target 2025



Note: Based on Consolidated Financial Statement

Expected Credit Loss





Balance Sheet and Source of Fund

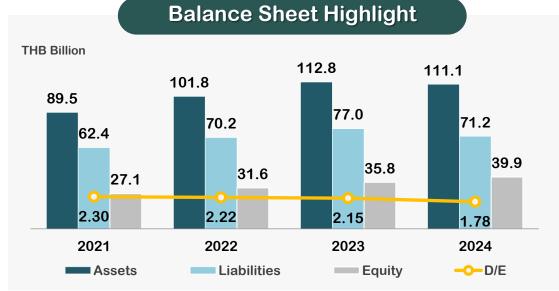


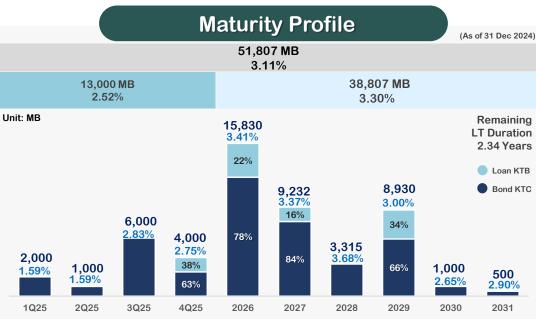
Overview & Key Highlights

KTC Portfolio Performance

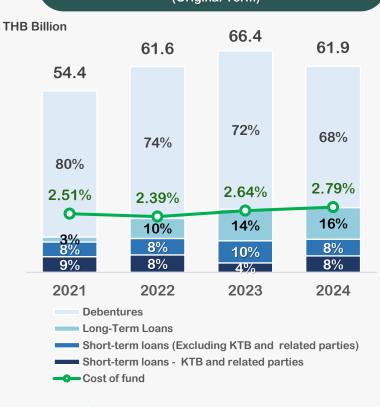
Target 2025

Sustainability



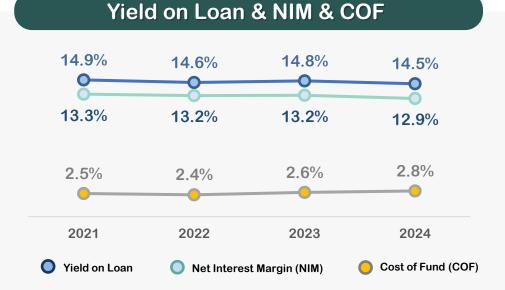


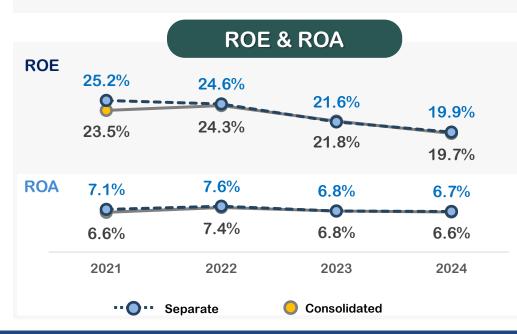
Interest Bearing Debt (Original Term)



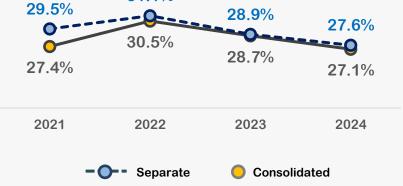
	Utilized		Unit: MB			
ST Credit Line 29,771	9,950	Available Credi 19,821	t Line			
(ST: KTB = 18,061 MB, Others = 11,710 MB)						
LT Loan 11,500	9,500 Available LT 2,00					
	KTC ratir		NG			

Profitability Ratio

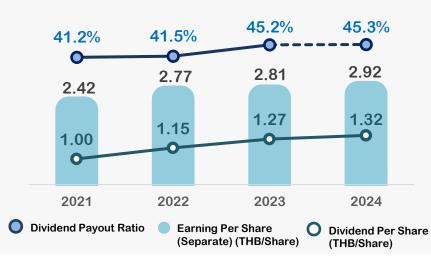




Net Profit Margin



EPS & Dividend Payout



KTC

Overview & Key Highlights

KTC Portfolio Performance

> Target 2025

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AGENDA





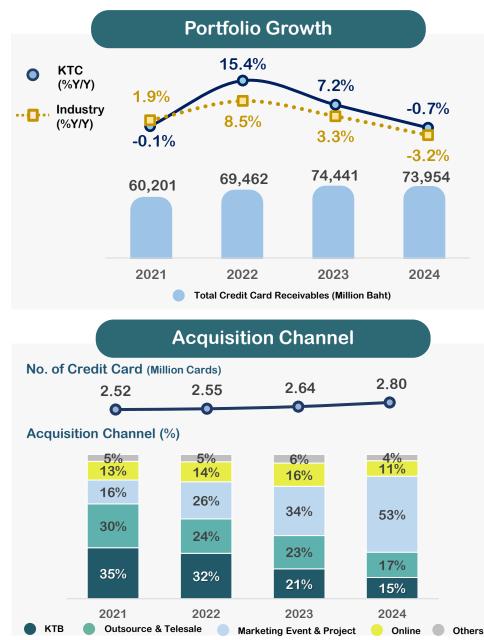
- **1** KTC Overview & Key Highlights
- **2** Financial Results
- **3** | Consumer Finance Industry & KTC Portfolio Performance
 - **4** | Target 2025
 - **5 KTC** Sustainability

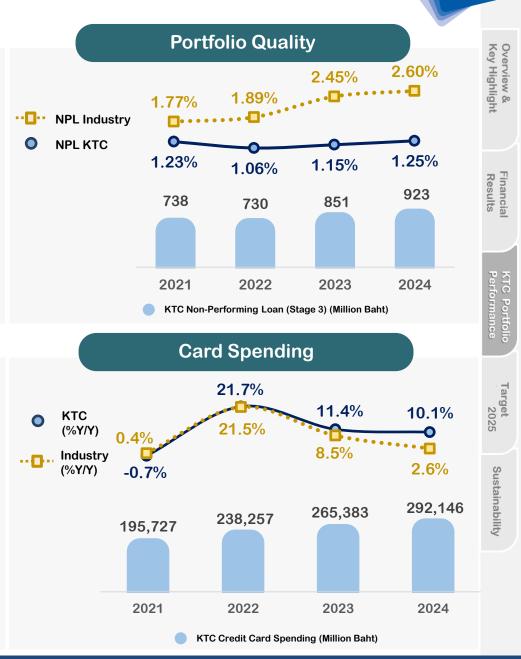


Credit Card Industry & Market Share



Credit Card Performance





KRUNGTHAI CARD PUBLIC COMPANY LIMITED

2025 Credit Card Marketing

Q1 Spending Trends : Sustained Growth Despite Economic Challenges

Overall credit card spending continues to grow, though it remains constrained by a sluggish economic environment and persistently high household debt. At the same time, competition remains. Key highlights include :

1. Government Easy E-Receipt Program (15 Jan-28 Feb 2025)

- Provided some stimulus, particularly benefiting merchants offering e-receipts, such as Department stores, Telcos, and Electronics Sales

2. Higher-Income Segment Leading Growth

- Affluent consumers remain the primary driver of spending, showing resilience despite the economic slowdown.
- 3. The insurance category continues its steady growth
 - As customers are concerned about the Copayment policy, which will take effect this March 2025
- 4. Travel spending remains on an upward trend, driven by high-income travelers and strong demand for premium experiences.
 - Online Travel Agencies (OTA) saw significant growth, reflecting a shift toward digital bookings.

- Overseas spending increased, with KTC members' top destinations being Japan, Hong Kong, South Korea, and China, which has the highest growth rate.

5. Online Shopping remains strong

- E-commerce adapting to leverage the Easy E-Receipt Program with a smoother journey on their platform.

- Online marketplaces are expanding, now offering products like car tires, beauty packages, and health check-up services, which creates an opportunity to shift sales volume from offline to online channels.

6. Business Partners / Merchants strive to reduce costs & negotiate for lower fees

7. Growing concerns over payment security due to rising fraud issues, customers are becoming more cautious. The launch of the KTC Digital Card for the Signature segment has gained positive feedback, addressing security concerns with enhanced security features. KTC remains committed to continuously enhancing new features on KTC mobile app to build trust and provide customers with greater peace of mind.



Target 2025

Sustainability

2025 Credit Card Marketing : Q1 Key Activities

- Maximize Tax Savings & Government Program Integration: Bundle KTC special promotions to position the card as the top choice for tax-saving transactions, offering additional privileges for even greater value.
- Offer Installments plan on big-ticket purchases with 0% installments for up to 10 months on new launches (Samsung S25) and essential spending (automotive, insurance renewals)
- Accelerate Travel Spending: Capture seasonal travel demand with 'Travel Super Deal', offering up to 50% off flights, hotels, and transport. Launch early to align with peak booking periods, maximizing impact.
- Elevate Premium Lifestyle Engagement: Offering exclusive privileges on luxury shopping, duty-free, fine dining, and high-end experiences. Enjoy up to 40% off at top-tier Chinese restaurants and special offers at leading luxury destinations.
- Boost Card Acquisition: Drive new card activations through partnerships, offering exclusive privileges for subscribers who link their KTC cards. Leverage e-App for a frictionless self-apply experience, ensuring immediate activation and recurring long-term spending.



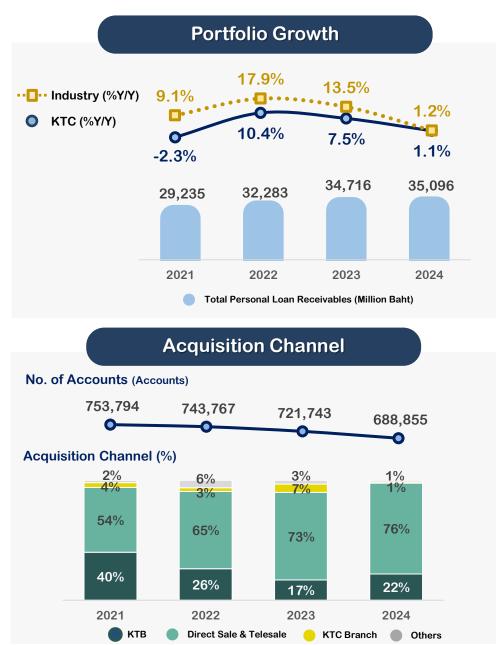
KRUNGTHAI CARD PUBLIC COMPANY LIMITED

Financia Results

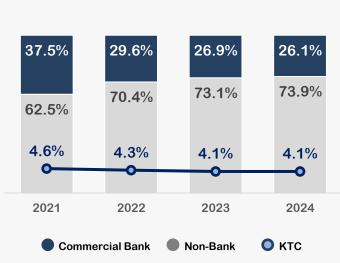
Personal Loan Performance

•••••••••

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Sustainability

KTC Proud Acquisition Campaign in Q1-2025



Special interest rate promotion at **19.99% p.a.** to draw attention from middle-income group and increase first drawdown volume Expand channels through KTC partners Get 30-min loan approval with 0% interest for 24 months

KTC

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Financia Results

> Target 2025

> > Sustainability

KTC Proud Usage Campaign in Q1-2025



Fulfil customers' need with value deals to meet everyday necessity









Results Financia

KTC

Transfer

Highlight readiness usage of online cash WD on **KTC Mobile**



รับเครดิตเงินคืน 50 um เยเดือนตามเงื่อนไขที่กำหน



เบิกถอนเงินออนไลน์ รับเครดิตเงินคืนสูงสุด 750 unn

Withdraw

Swipe

Start year with "Clear Debt" to reward loyal customers with encourage for payment disciplinary





SAMSUNG บัตรกดเงินสด KTC PROUD Galaxy S25 Series n Advice



Offer 0% intertest for 24 months in various products and gadgets all year round





KRUNGTHAI CARD PUBLIC COMPANY LIMITED

New Service on KTC Mobile

Technological capability to serve real time customers need at fingertips



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Overview & Key Highlight

> Financial Results

Performance

KTC

Auto Credit Limit Increase Program (Auto CLIP)

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		กรอกรหัส OTI	P					
		<u>ขอรหัส OTP อีกครั้ง</u> ถ้	ำหากท่านไม่ได้รับรหัส	OTP				
คุณได้รับวงเงินบั	เ ตรกดเงินสดเพิ่ม				Real Tim	ie		
KTC จะปรับเพิ่มวงเงินบัตร เพียงกด 'ยืนยัน' เพื่อรับวง								
วงเงินบัตรกดเงินสด								
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Sustainability

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Overview & Key Highlight

Financial Results

Target 2025

Sustainability

'Strengthening KTC P Berm Brand Visibility'



- Mass Media: Traffic Signage, Digital TV are employed to strengthen KTC P Berm brand visibility Nationwide.
- Localized media < Billboard, Lift Ads, Umbrella> and transit media < Minibus, Car Sticker> are well selected to maximize coverage.
- Online Media: Social media are selected based on target customer preference. Platforms are well-selected to fit with target audience, and the contents are well-designed to align with each platform characteristic.
- Media @Krungthai Channel are leveraged to ensure KTC P BERM brand awareness at Krungthai Branches and Krungthai online.





Numbers of special promotion and privileges are curated and offered to both new and existing **KTC P Berm customers throughout the year under the theme** 'KTC พี่เบิ้ม พร้อมดูแล... เติมกำลังใจให้คนไม่ท้อ'

- Acquisition Promotion -



โปรโมชั่นรับเลย บัตรเติมน้ำมัน PT มูลค่า 500 บาท เมื่อสมัครสิบเชื่อ KTC พี่เบิ้ม รถแลกเงิน





🔿 01 ธ.ค. 67 - 30 ม.ย. 68



Klean Square รับส่วนลดบริการทำความสะอาดรถยนต์ avao 50%

🔿 01 ธ.ค. 67 - 30 มิ.ย. 68

ทรัพย์สมบูรณ์ยางยนต์ (SMB) Wizards Auto Care รับส่วนลดทันที 30%

รับบัตรกำนัลโลตัสมูลค่าสูงสุด 600 บาท

🔿 01 s.n. 67 - 30 ม.ย. 68

- Privileges for existing customers -



รับส่วนลด 25% เมื่อเปลี่ยนยางยี่ห้อ

Goodyear, Dunlop, Toyo,...

🔿 01 ม.ค. 68 - 30 มิ.ย. 68

ศนย์บริการ Auto1 รับสิทธิ์ ตรวจเช็กสภาพรถฟรี 38 รายการ, เติมลมไนโตรเจนฟรี, ปะยางแบบแทงไหมฟรี...

🔿 01 ม.ค. 68 - 30 มิ.ย. 68



ศนย์บริการโตโยต้าเกตรา รับส่วนลดทันที 10% ทั้งค่าแรงและค่าอะไหล่ เมื่อนำรถเข้ารับบริการที่ศูนย์บริการของโตโ... 🖤 01 ม.ค. 68 - 30 มิ.ย. 68

ศนย์บริการ FixFit เภตรา สาขา... รับสิทธิ์ ตรวจเช็กสภาพรถยนต์ฟรี 24 รายการ. เติมลมไนโตรเจนฟรี ไม่จำกัดจำนว..

O 01 ม.ค. 68 - 30 มิ.ย. 68

ศนย์บริการมาสด้าเภตรา

🔿 01 ม.ค. 68 - 30 มิ.ย. 68





ชื่อแพ็กเกจดูแลรักษาสีรถยนต์ทุกแพ็กเกจที่ Pantherpard

Pantherpard

รับส่วนลดทันที 10% ทั้งค่าแรงและค่าอะไหล่ เมื่อนำรถเข้ารับบริการที่ศูนย์บริการของมา... 🔿 01 ม.ค. 68 - 30 มิ.ย. 68



New acquisition channels will be continuously expanded to support business growth.









Overview & Key Highlight

Target 2025

AGENDA







- 2 **Financial Results**
- **Consumer Finance Industry &** 3 **KTC Portfolio Performance**
- **4** | Target 2025
- **KTC Sustainability** 5







Net Profit Net Profit > Y2024



Total Portfolio Growth 4-5%



KTC PROUD Portfolio Growth 3%

Credit Card Spending Growth

10%



Portfolio Quality (%NPL) $\leq 2.0\%$



New Booking of P BERM Car for Cash 3,000 MB Financial Results

KTC Portfolio Performance

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Sustainability

AGENDA





KTC Overview & Key Highlights 1

Financial Results 2

Consumer Finance Industry & 3 **KTC Portfolio Performance**

Target vs Actual 4

5 | KTC Sustainability



Sustainability Overview

Strategies

Economic Dimension Better Product & Service



1 POVERTY

KTC offers a special year-end promotion for "KTC P BERM Car for Cash" loan, providing financial relief and exclusive benefits. Customers who secure a car title loan of 350,000 Baht or more, with funds disbursed between December 1, 2024, and February 28, 2025, will receive a



500 Baht PT gas e-Coupon. KTC is actively expanding its "KTC PROUD" Cash Card member base through AIS Shops. Customers can easily apply via e-Application at participating AIS service centers, enjoy loan approval within 30 minutes, receive

their device immediately, and benefit from a special 0%

KTC hosted KTC FIT Talk 13 "2025 Economy Deep Dive: Opportunities and Challenges," highlighting economic trends, strategies for managing fluctuations, and key risks in 2025.

"Digital Transition for Customers and Employees"

interest installment plan for up to 24 months.

Social Dimension Better Quality of Life

Vision

Purpose



1 ND POASERTY

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4 QUALITY

5 CENDER EDITALITY

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(SIF) to support individuals with disabilities, organizing workshops to provide practical guidance on essential skills, from creating impactful CVs to participating in mock interviews-equipping participants with required skills and the confidence needed to pursue employment

CTC partnered with the Social Innovation Foundation



KTC introduced the "Get Your Juniors Job-Ready" project to provides virtual learning experiences for students covering essential skills like resume writing job techniques, and tips for fostering workplace elationships, helping young people gain confidence pefore entering the workforce

KTC, together with employees, organized the annual blood donation activity, contributing a total of 88,650 units of blood for the Thai Red Cross Society

"Financial Access and Education for All Thais'



Outstanding

Donation

Commitment to Blood

Silver Winner of

The International

Architecture &

Design Awards

Huawei Cloud Computing

2024

Technologies Co., Ltd

quality of life for all Thais



Environmental Dimension Better Climate -w/•



GRI

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ISO/IEC certified

KTC is a member company in the payment and retail lending business

To provide better financial products and services to enhance

with an emphasis on being a trusted organization with sustainable growth

KTC partners with PSI, offering special privileges under "Save You, Save the World" campaign to promote clean energy with PSI Solar Roof Installation.

World Class Standards

Overview & Key Highlights

KT(

"Environmentally Friendly"

Sustainability



STANDARDS

: With Reference

ISO/IEC 27001 Information Managemen

27701 Privacy Info

PCI DSS Version 3.2.1-Acquiring Service

Adopting an International

Reporting Initiatives Standards

(GRI Standards) since 2019

The Information Security

The Privacy Information

Management System

ISO/IEC 27001:2013

Management System

ISO/IEC 27701:2019

Sustainability Reporting

Framework, the Global

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List by Revenue

Ranking in 2023

2024

Reinforcing Dedication

Sustainable

Earth"

Practices

to

Plaque

ESG

Appendix | KTC Ratio Formula

Cost to Income	Total Operating Expense / Total Revenue
Credit Cost	Expected Credit Loss (ECL) / Total Gross A/R
%NPL	(Total Stage 3 (Excluding Accrued Interest)) / Total Gross A/R (Excluding Accrued Interest)
NPL Coverage Ratio	Total Allowance / (Total Stage 3 + NPL (Excluding Accrued Interest))
D/E	Total Liability / Total Equity
Yield on Loan	Interest Income (Including Credit Usage) / Average Gross A/R
Net Interest Margin	(Interest Income (Including Credit Usage) - Financial Costs) / Average Gross A/R
Cost of Fund	Finance Costs / Average Borrowing (Including Lease Liability)
Net Profit Margin	Profit Attributable to Owners of the Parent / Total Revenue
ROE	Profit Attributable to Owners of the Parent / Average Equity (Attributable to Owners of the Parent)
ROA	Profit Attributable to Owners of the Parent / Average Total Asset

Remark: Annualized income statement items: Multiply by 4 for 3-month, 2 for 6-month, and 4/3 for 9-month performance Balance sheet items: Use the average of beginning and ending period balances (e.g., average total asset = (Dec 23 + Sep 24) / 2 for 9M24)



Overview & Key Highlights

Financial Results

KTC Portfolio Performance

> Target 2025

> > Sustainability



Overview & Key Highlights

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Visit our IRKTC Website



Thai Version



English Version

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