2Q2024 CPALLSET Opportunity Day



Financial Highlights

Another remarkable milestone achieved

Consolidated Performance









Company Only Performance



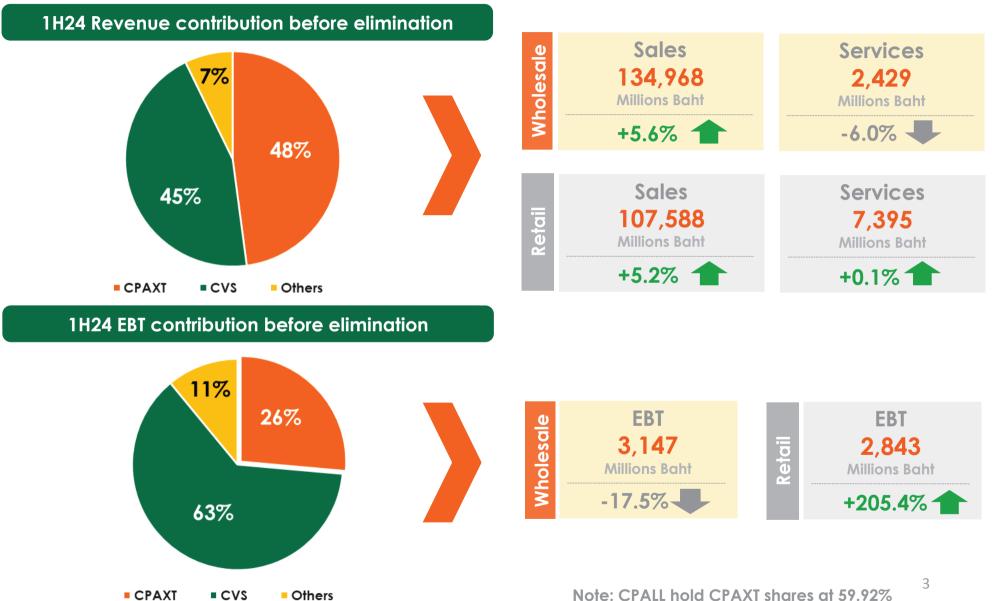






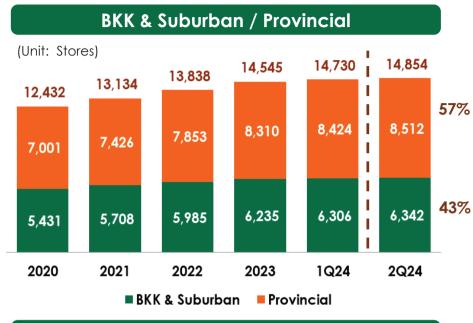
Business Segment Performance

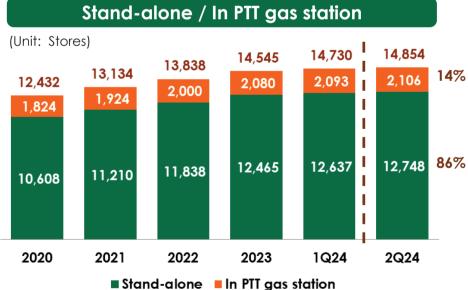
CVS & Others and Grocery Wholesaling and Retailing



Store Types Breakdown

Ongoing store expansion





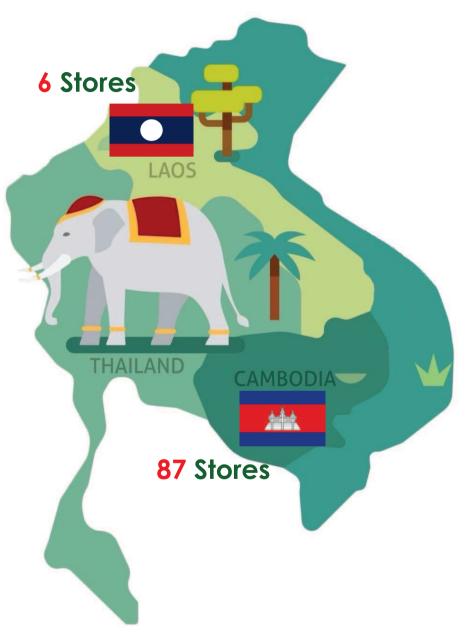


Store Expansion

2019	2020	2021	2022	2023	
+724	+720	+702	+704	+707	
·					
1Q24	2Q24				
+185	+124				
	j				

International Expansion in 1H24

Discover heartwarming welcome



















Same Store Sales Growth

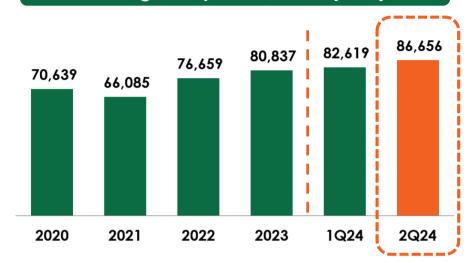
A surge in-store visitors, resulted in robust sales

SSSG (%)

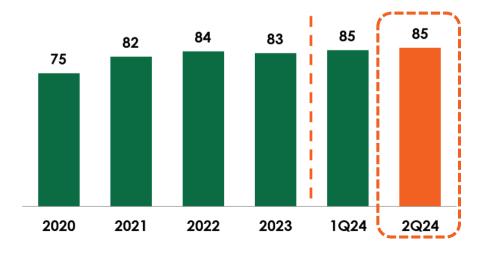
2019	2020	2021	2022
+1.7%	-14.5%	-6.7%	+15.9%

		,
2023	1Q24	2Q24
+5.5%	+4.9%	+3.8%

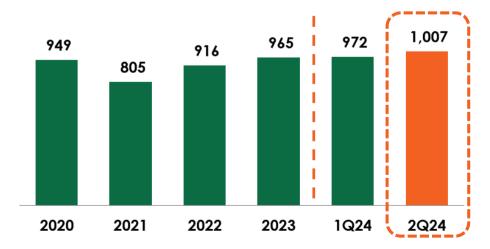
Average daily sales / store (Baht)



Spending per ticket (Baht)



No. of customer/store/day (customers)



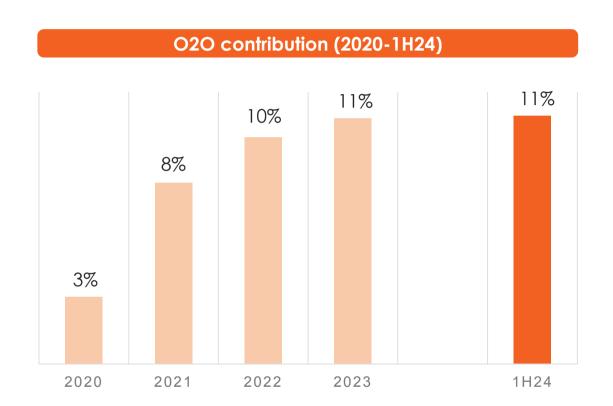
CVS: Offline to Online (O2O)

Represent a strong journey with continuously positive response



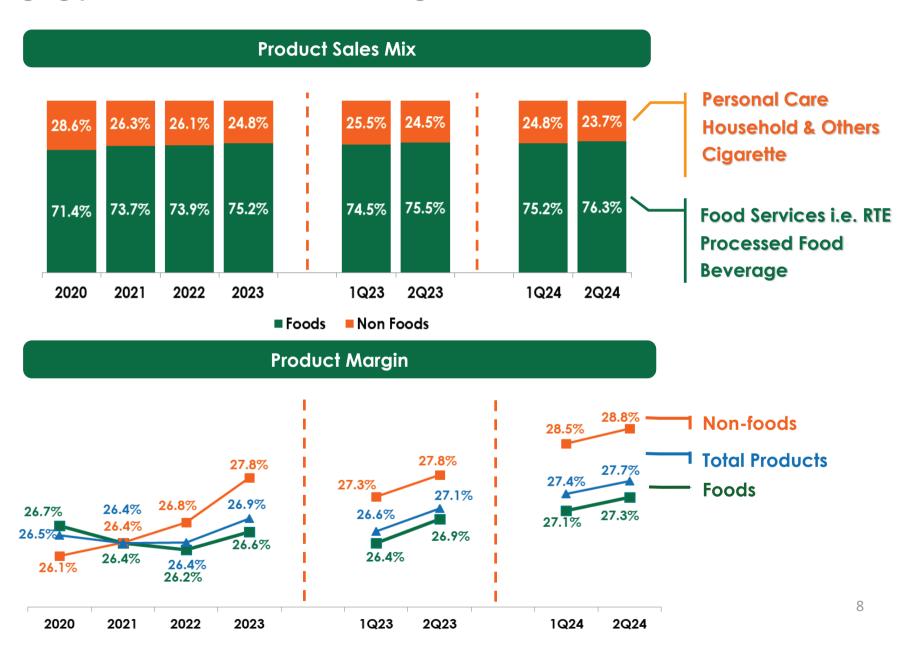






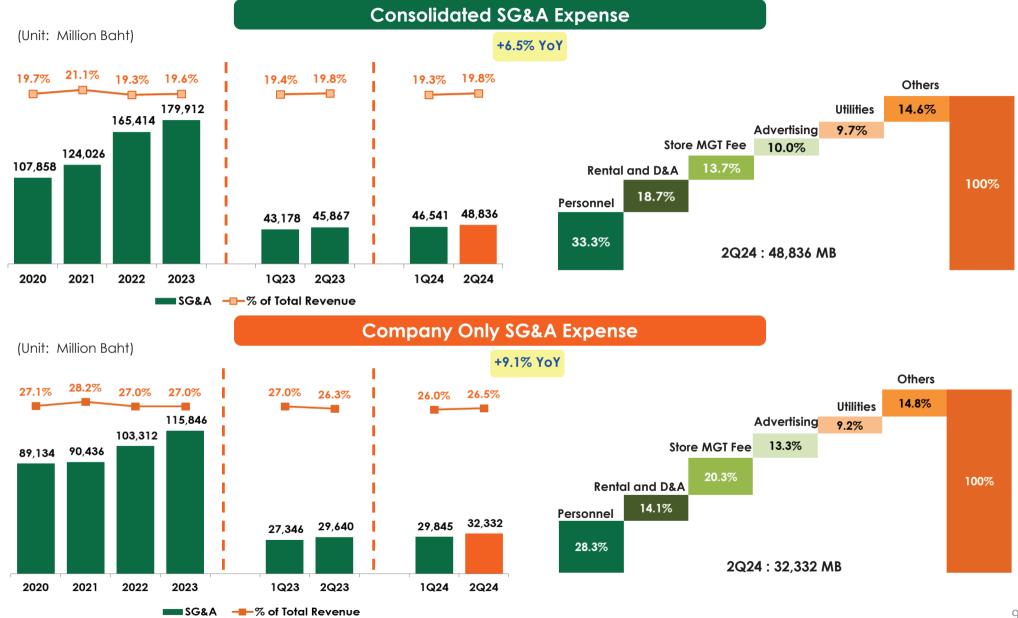
Product Sales Mix and Gross Margin

Managing product mix to enhance margin



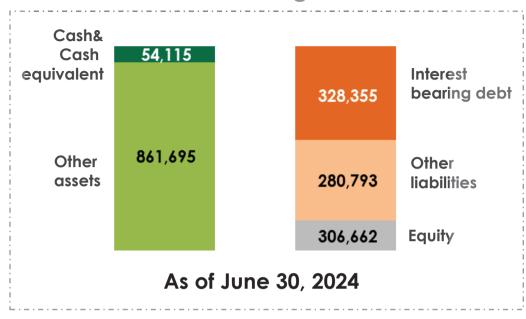
SG&A Expenses

Leverage fixed cost to enhance cost control efficiency



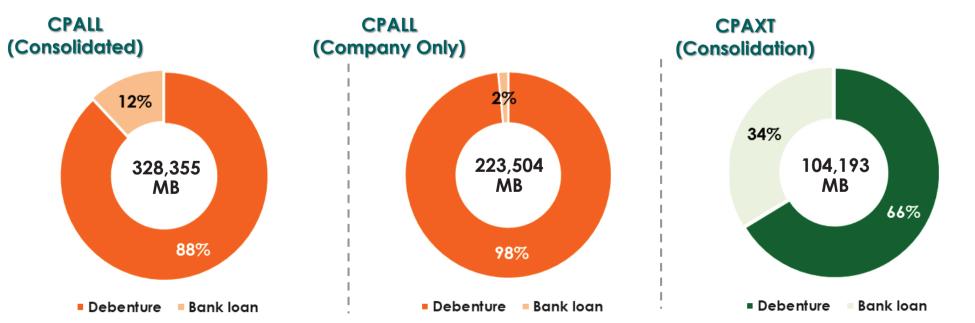
Leverage Ratios

Preserved solid financial ground



- As of 30 June 2024, CPALL reported consolidated interest bearing debt at amount of Baht **328,355** million.
- Net debt to adjusted equity was at 0.85x vs bond covenant at 2.0x.
- Average cost of debenture was around
 4% with average tenor around 5 years.

10



CPALL Q&A SET Opportunity Day



Disclaimer

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CPALL Investor Relations investor@cpall.co.th +(662) 071 4369