

Opportunity Day Q3/2024

APPENDIX

Definition	Meaning	Definition	Meaning	
PRINC	Principal Capital PCL	PMDH	Principal Healthcare - Mukdahan Co., Ltd (Princ Hospital Mukdahan) .	
PRINH	Principal Healthcare Co., Ltd.	PNKG	Principal NKG Co., Ltd.	
PSUV	Princ Hospital Suvarnabhumi (operated under PRINC)	PPRP	Pitsanuloke Medical Co., Ltd. (Ruamphat Phitsanulok Hospital)	
PSV	Pitsanuloke Medical Co., Ltd (Pitsanuvej Hospital).	PNEXT	Principal Next Co., Ltd.	
PCPN	Principal Healthcare - Chumphon Co., Ltd. (Virajsilp Hospital)	PSSK	Principal Healthcare - Sisaket Co., Ltd. (Princ Hospital Sisaket)	
PUTD	Pitsanuvej Uttaradit Hospital Co., Ltd.(Pitsanuvej Uttaradit Hospital)	PSNK	Principal Healthcare - Sakon Nakhon Co., Ltd. (Princ Hospital Sakon Nakhon)	
PUBN	Principal Healthcare - Ubonratchathani Co., Ltd. (Princ Hospital Ubonratchathani)	PUTH	Principal Healthcare - Uthai Co., Ltd. (Princ Hospital Uthai Thani)	
PLPN	Principal Healthcare - Lamphun Co., Ltd (Princ Hospital Lamphun & Sirivej Lamphun).	ВУ	Backyard Co., Ltd.	
PPNP	Paknampo Hospital Co., Ltd. (Princ Hospital Paknampo 1 & Princ Hospital Paknampo 2)	KBKJ	Kiai Baan Klai Jai Co., Ltd. (Klai Baan Klai Jai Clinic)	
РРСН	Union Phichit Doctors Co., Ltd. (Pitsanuvej Phichit Hospital)	MEDCURY	MEDcury Co., Ltd.	
		AES	Aes Class Clinic Co., Ltd.	



DISCLAIMERS

- The information contained in this presentation is intended solely for your personal reference.
- This presentation contains "forward-looking" statements that relate to future events, which are, by their nature, subject to significant risks and uncertainties.
- The future events referred to in these forward-looking statements involve known and unknown risks, uncertainties and other factors, some of which are beyond our control, which may cause the actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.
- These forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which PRINC will operate in the future and are not a guarantee of future performance. Such forward-looking statements speak only as of the date on which they are made. PRINC does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise. The information set out herein is subject to change without notice, its accuracy is not guaranteed, has not been independently verified and it may not contain all material information concerning the Company.
- None of the Company, any of its affiliates or any of their respective agents, advisors or representatives, shall have any liability (in negligence or otherwise) for the correctness of any such material or for any damage or lost opportunities resulting from any use of this presentation or its contents or otherwise arising in connection with this presentation.
- This presentation should not be construed as legal, tax, investment or other advice. No part of this presentation shall be relied upon directly or indirectly for any investment decision-making or for any other purposes. The readers should undertake their own assessment with regard to any investment and should obtain independent advice on any such investment's suitability, inherent risks and merits and any tax, legal and accounting implications which it may have for them.
- This presentation does not constitute an offer to sell or a solicitation of an offer to buy or sell PRINC's securities in any jurisdiction.





CONTENTS



Business Highlights



Financial Review



Business Outlook



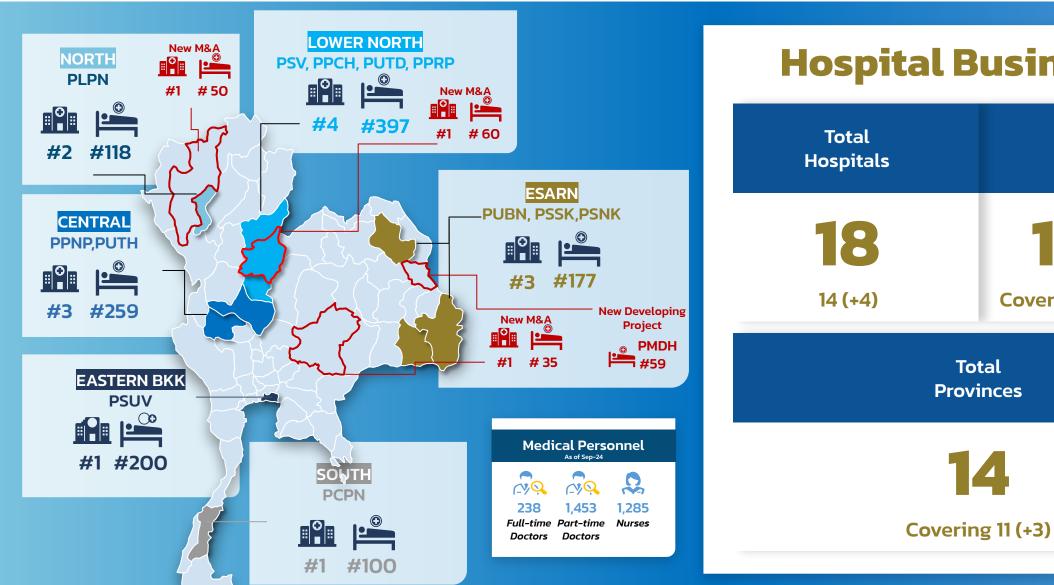
Q & A



PRINC Network



To be more easily "accessible"



Hospital Businesses

Total Beds 1,455 Covering 1,251 (+204)

PRINC Network



To be more easily "accessible"

Healthcare Related Businesses







Community	Recovery &	Aesthetic &
Medical Clinic	Eldercare	Wellness Clinic
20	1	18





Elderly & Patient
Home Care Service, Telemed
and Nursing Home

Eldercare & Nursing Home

2

18



Healthtech & Digital Transformation







Divestment of Property Bubsinesses Completed in August 2024

Property Business Divestments

Deal Size: THB 5,942 mil.







Use of Proceed

- 1. Repayment of loan, resulting in lower interest expense
- 2. Reserve for healthcare business expansion

We are Healthcare Company



To provide quality and excellent services with "affordable" price





































PRINC Awards



To be qualified our "amirablities"

Quality of Care





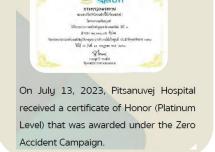






โรงพยาบาลพริ่นซ์ ปากน้ำโพ ได้รับรางวัล
Best Medical
Utilization
(โรงพยาบาลที่มีการบริหารทรัพยากร
ทางการแพทย์ยอดเยี่ยม ภาคกลาง)
ประจำปี 2023

จาก AIA HOSPITAL AWARDS 2023



ESG & People

























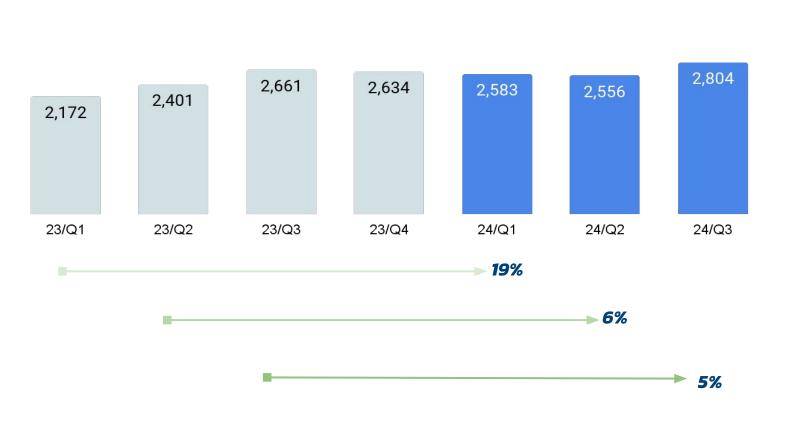


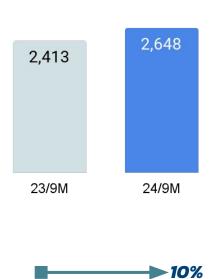


Q3 2024 Highlights

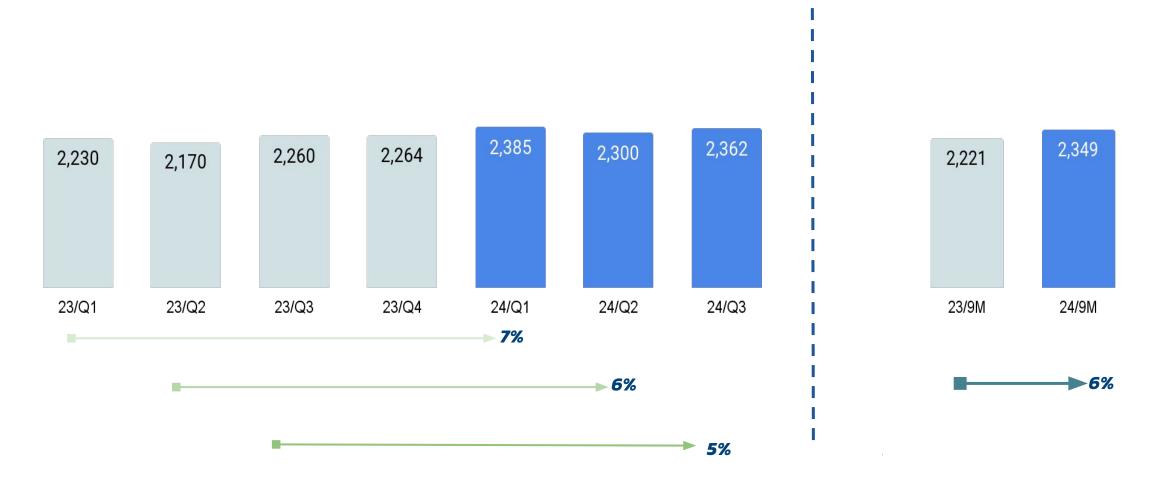
- OPD Visit
- IPD Visit
- ADC
- Revenue breakdown by Payor
- Revenue (Hospitals)
- EBITDA Margin
- Adjusted EBITDA Margin
- Interest Bearing Debt to Equity

OPD Visits per Day (#)

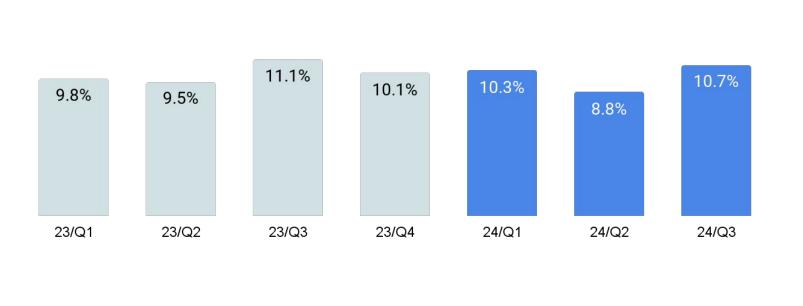


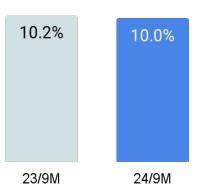


OPD Revenues per Visit (THB)

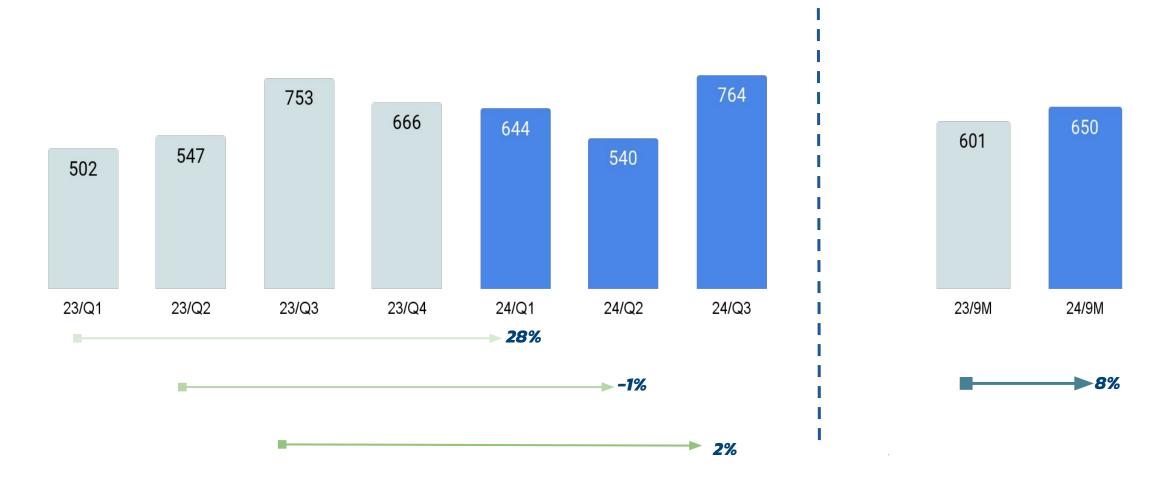


Admission Rate (%)

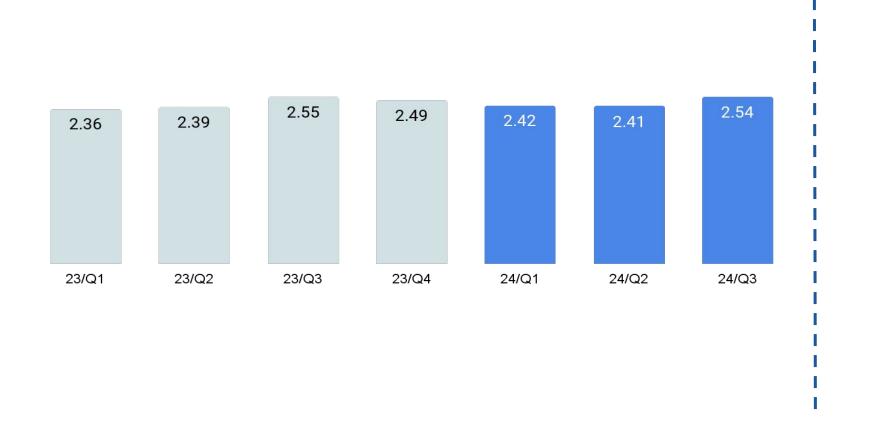


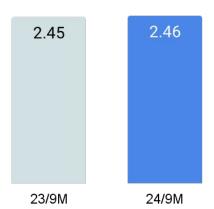


ADC (#)

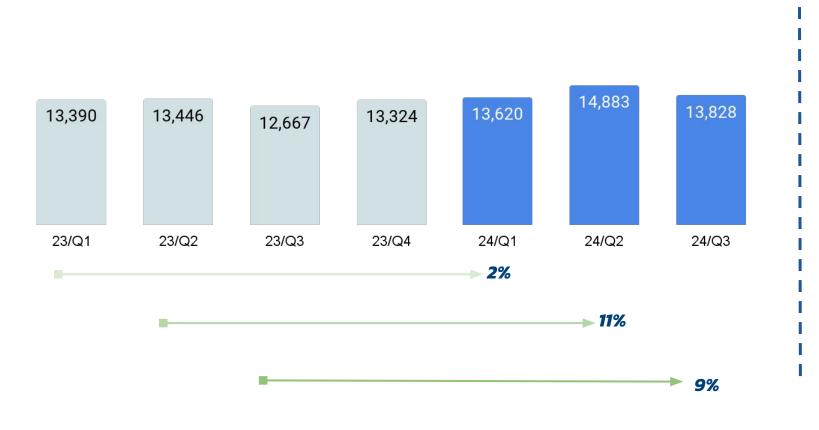


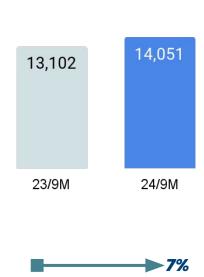
ALOS (Days)



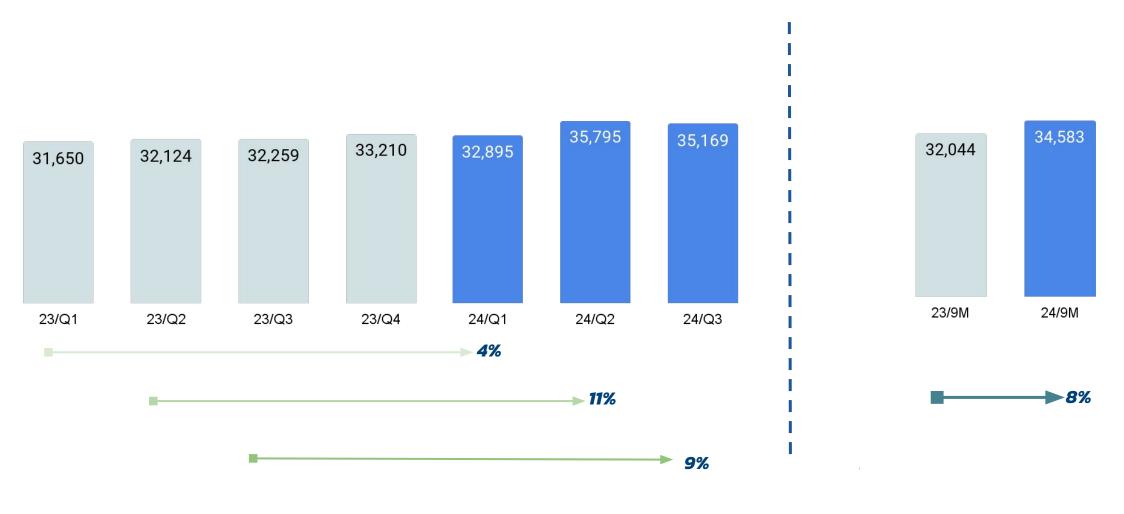


IPD Revenues per Patient Day (THB)



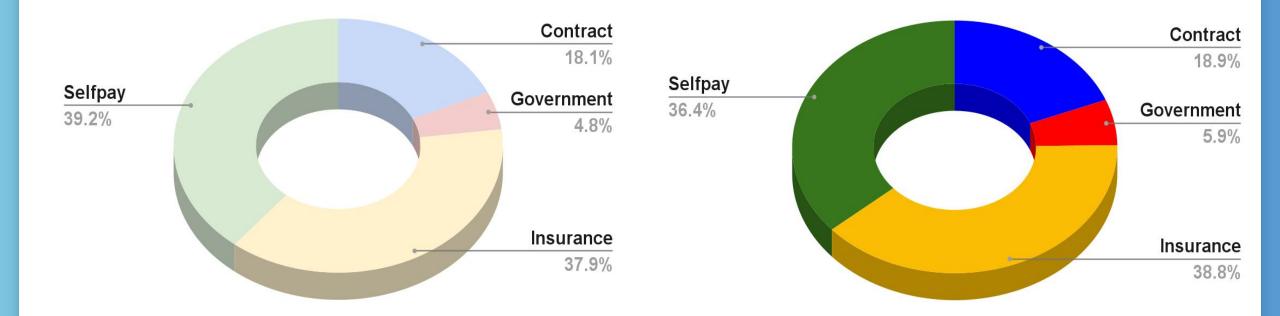


IPD Revenues per Discharge (THB)



Revenue Breakdown by Payor

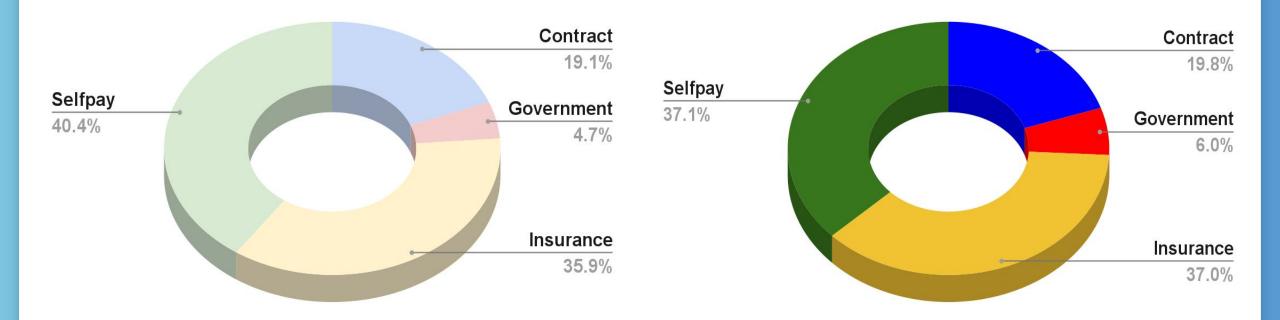
23/Q3 24/Q3



*Period: July-Sep (Quarter 3)

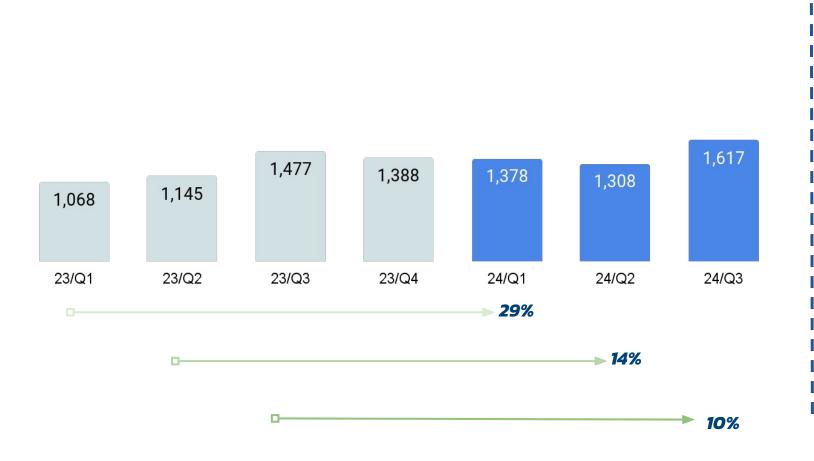
Revenue Breakdown by Payor

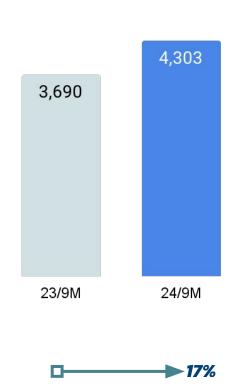
23/9M 24/9M



**Period: Jan -Sep (9 months)

Revenues (Hospitals)

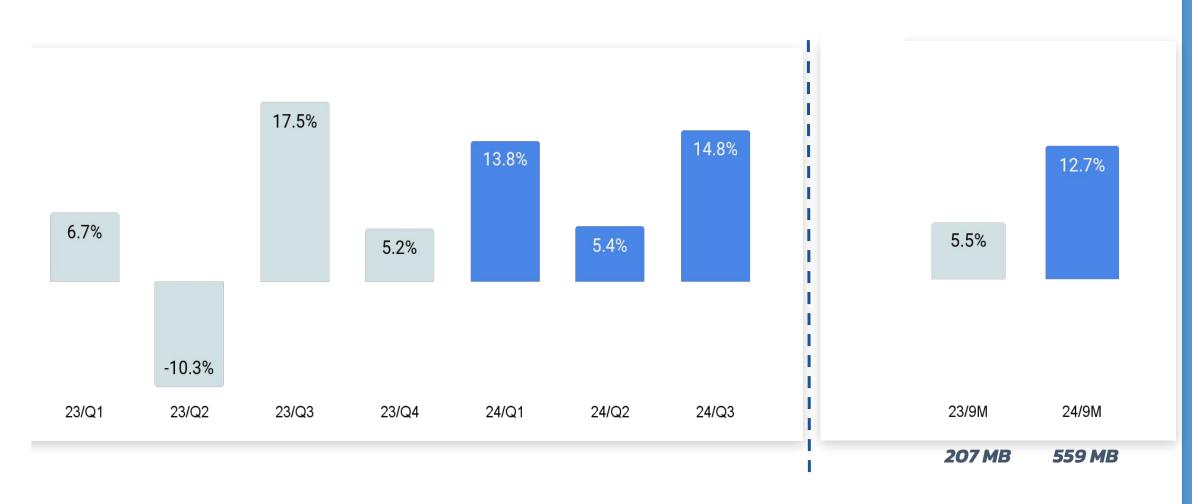




* Revenues & Growth rate excludes property businesses which was divested completely in August 2024.

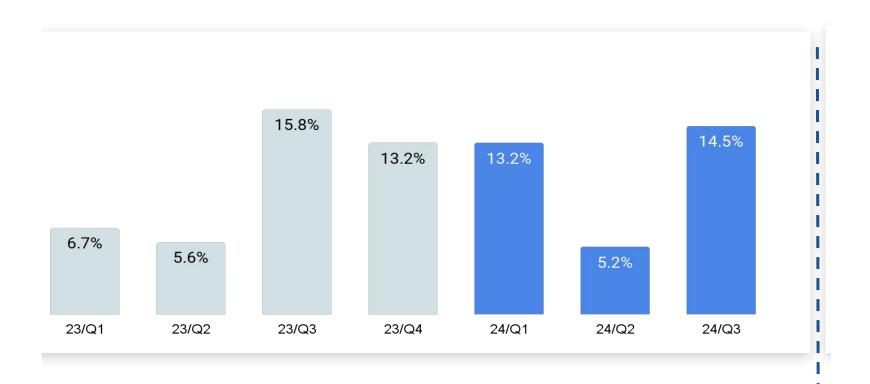
Unit: Million Baht

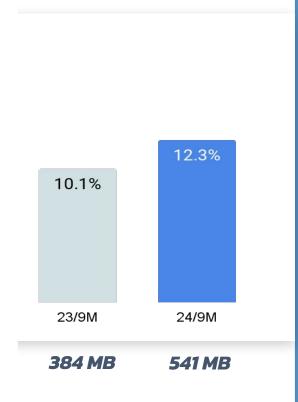
EBITDA Margin *



*EBITDA = EBITDA from Property Businesses included for historical comparison purpose but excluded Gain from Divestments (approx. 700 MB.)

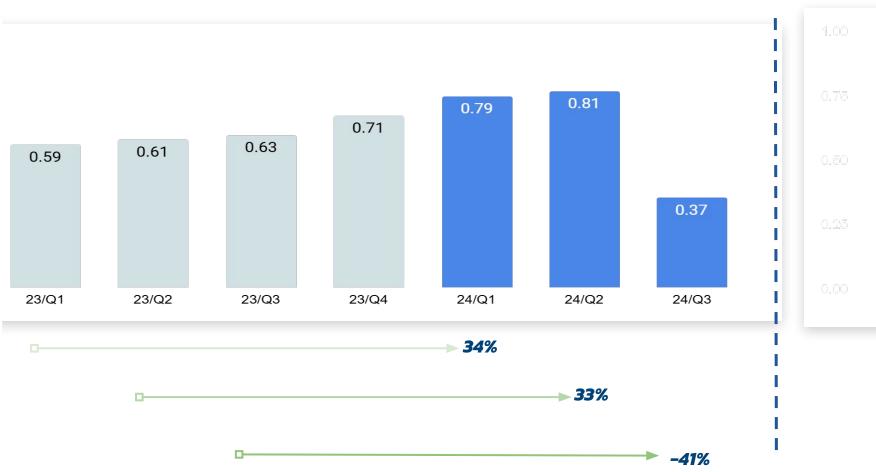
Adjusted EBITDA Margin**

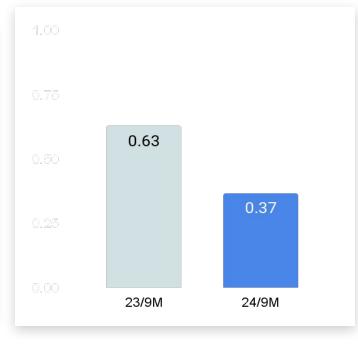




**Property Businesses included for historical comparison purpose
Adjusted EBITDA = EBITDA excluding AR UCEP- COVID allowance & Impairment

Interest Bearing Debt to Equity







Key Strategies





Business Growth

- New Hospitals
- Clinical Advancement (3rd Care, CoE)
- Healthcare Related Investments/ Partnerships
- New Markets (Domestic & International Customers)









Quality

- Medical Performance: JCI, HA, 3rd Care
- Business Performance: Productivity & Efficiency
- Hospital Management Services









Healthtech & Innovation

- Digital Transformation
- Smart Healthcare Platform
- AI, Automation, Telemed, Personal Device, IoMT etc.





ESG & People

- Care the Whale
- Reduce Carbon Footprint, Renewable Energy
- Community Care







Business Growth PRINC SRISAKET Cancer Center





The Cancer Center at Princ Hospital Sisaket offers comprehensive cancer care with cutting-edge treatments including chemotherapy, radiotherapy, and targeted therapy. Our center provides accessible care for all medical benefit schemes, ensuring complete cancer treatment services for every patient in the Northeast region.

Commencing Operations January, 2025

















Chemotherapy

Radiotherapy

Targeted Therapy

Mamogram

Business Growth PRINC MUKDAHAN





Expanding Healthcare Investment with 3 New Hospitals



Growing to 18 Hospitals Across 14 Provinces

Total Investment of 700 MB.



Capacity: 50 beds Shareholding: 100%



Capacity: 35 beds

Shareholding: 83.90%



Phitsanulok



Capacity: 60 beds

Shareholding: 53.96%

Currently undergoing due diligence as planned, the acquisitions are expected to be completed by year-end, expanding Principal Healthcare's network to 18 hospitals.

Business Growth



Beyond General Care: Our New Specialized Services



คลินิกเฉพาะทางกุมารเวช และนรีเวช **PPRP**



PLPN

ยกระดับการรักษาโรคยาก ในพื้นที่ภาคเหนือตอนบน

- ผ่าตัดช่องท้องส่วนทางเดิน น้ำดี Hepatobiliary Surgeon
- ผ่าตัดส่องกล้องล้าง
 Arthroscopic assist to
 debridement with repair
 ATFL(Anterior Talofibular
 Ligament)
- ผ่าตัดกระเพาะ Bariatric Surgery



Wellness Center PCPN



ศูนย์รักษาโรคหัวใจ Cath Lab PCPN



PRINC Aesthetic Surgery & Wellness Center PSUV



PLPN เปิดคลินิกอายุรกรรมโรค มะเร็ง



PLPN เปิดบริการ Mobile Dental Unitให้บริการดูแลคนไข้ประกันสังคม



PPCH เตรียมเปิดดำเนินงาน พื้นที่ส่วน ขยาย OPD ER.

ห้องตรวจ +5 ห้อง ER +7 เตียง พื้นที่คัดกรอง & พื้นที่ล้างตัว



PSUV Elite & Premium Wards

- Luxury Design
- Expand New Ward (14,15Fl)
- Up to 37 Beds
- Visitor's Lounge
- Unparalleled Value and exceptional care

Quality





Dec'24PSUV new model, Bi

Plane Cath Lab, to be launched by early of 2025.



Oct'24

PSV a National Level
Distinguished of OSH
(Diamond level) in the 9th

year.

*คว้ารางวัลสถานกิจการดีเด่นด้าน แรงงานสัมพันธ์และสวัสดิการแรงงาน และรางวัลสถานประกอบกิจการต้นแบบดี เด่นด้านความปลอดภัยอาชีวอนามัยและ สภาพแวดล้อมในการทำงาน



Dec'24

PPNP launch Cardiac

Catheterization Lab

(Cath Lab)



Q1 '25
PSNK Advancing
Diagnostic Excellence:
Installing New Siemens 1.5
Tesla MRI System

Healthtech & Innovation





Oct

E-COMMERCE Platform

Launched on 1 Oct 2024

Introducing our new e-commerce platform, featuring a variety of medical services and products from **PRINC** hospitals and partners



Q3 CMMS

Deployed at **PPNP** and **PUTH**, help reduce outsourcing costs for medical equipment maintenance.



Q4

End-to-End Digital Customer Journey

Experience a new level of healthcare convenience at **PMDH** with End-to-End Digital Customer Journey.

ESG & People



Stepping Forward: From Dialysis Bags to Sustainable Floors



In a groundbreaking collaboration, Principal Capital, SCGC, Baxter Healthcare, and Dynoflex have transformed medical waste into innovative PVC tiles, turning used dialysis bags into sustainable hospital flooring. The pilot project launches at Princ Hospital **Suvarnabhumi**, pioneering circular economy in Thai healthcare.













ESG & PEOPLE





July'24

PRINC achieved the 2nd renewal of CAC certification, valid Mar'24–Mar'27



Aug'24

PRINC upholds human rights (Gender Equality) policies at the event in Malaysia by the United Nations Global Compact



Aug'24

Dr. Sawet Srisiri, **PUBN**'s hospital director, received "2024 Man of the Year" Award in Medical and Public Health

รางวัลเกียรติคุณ บุคคลตัวอย่างแห่งปี ประจำปี 2567 ด้าน การแพทย์และสาธารณสุข จากคณะกรรมการรางวัลไทย ยกย่องและสนับสนุนผู้ที่มีคุณงามความดีและเป็นประโยชน์ต่อ สังคมและประเทศชาติ









THANK YOU