



Purpose Life Enriching

RS GROUP 2023 Business Structure

Business Model

Entertainmerce

Commerce

RS Connect.

RS petall.

Health and wellness enriching

RS **LiveWell**

People connection enriching

Love Enriching

RS (Mall



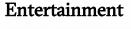












RS ▶ **MEDIA**

Sensory entertainment enriching

fahrenheit

RS MUSIC

Moment enriching

RSIAM

kəmikəze

RoseSound



Revenue contribution

Investment

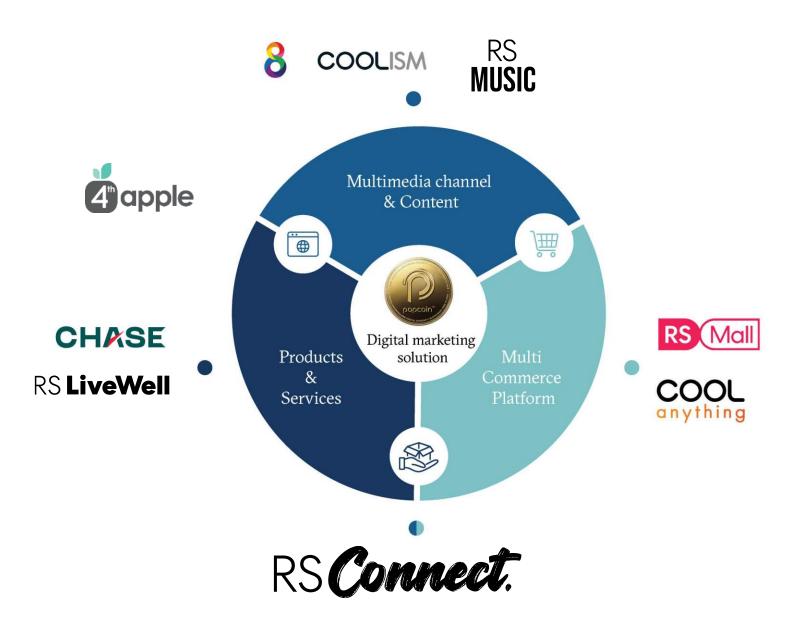
RALLIANCE

Corporate synergy enriching

CHASE

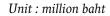
Revenue contribution

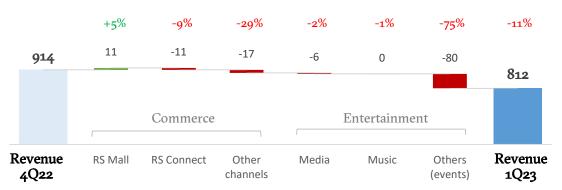
4 key drivers under RS GROUP



Focusing on cost and expenses management to raise efficiency during low season

Revenue



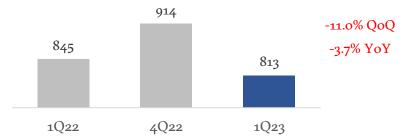


*Other channels was from online and mass market

11% decline in revenue 1Q23 mainly from low season of entertainment activities, while concerts and sponsorship activities are scheduled to kick off from 2Q23 onwards.

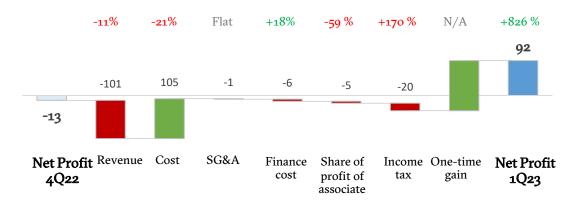
Total revenue QoQ, YoY comparison

Unit: million baht



Net Profit

Unit: million baht

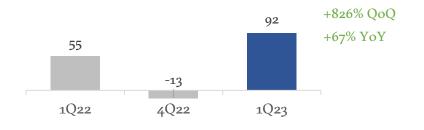


Cost of good sold dropped following lower sale on commerce, while the media business has managed its production cost on TV along with low season revenue. Lower SG&A was due to decline in marketing and employee related expenses.

Approx. THB 92 mil. one-time gain was realized from divestment of CHASE.

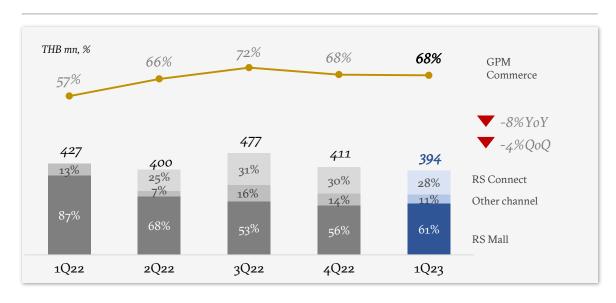
Net Profit QoQ, YoY comparison

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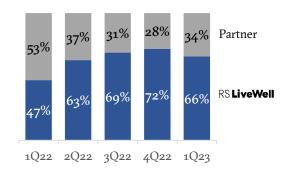


Introduce new business model and channels to grow commerce business

Commerce: Revenue & GPM



Proportion of in-house to partner products on RS Mall channel



68%
GPM
commerce

High GPM maintained despite higher proportion of partner's products









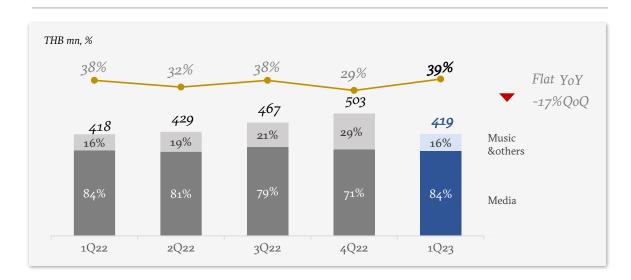




 Diversifying its product portfolio for household and electrical appliances New subscription model under "Pinto" brand

Declining in 1Q23 revenue from entertainment activities, but seeing improved media demand in Mar23

Entertainment: Revenue & GPM



Entertainment activities to kick off in 2Q2023 and throughout 2023

2Q23 3Q23 4Q23 Concert Concert Concert • D₂B Kamikaze Party • RS Hit journey • Grammy RS (1, 2) **Festival** • คน พันธุ์ ร็อค · Cool Summer Fest. • Grammy RS (3) **Festival** · Cool Urban Fest.

Continue to enhance TV content with 2 magnet on news and sport



News contents led by K. Putha on 3 prime time period as pillars to raise audience reach across the board









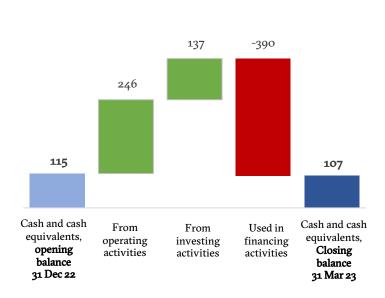
Sport program:

"LWC Super Champ" on Sat, 17:30 – 20:00 hrs.

Leverage was normalized, providing room for future expansion

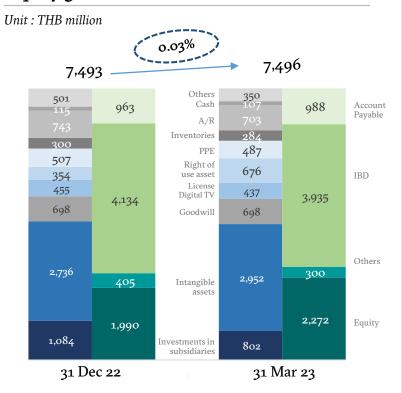
Bank borrowing been repaid after divestment in CHASE and treasury stock

Unit: THB million



THB 518 mil. of short and long term borrowing had been repaid with funding from CHASE divestment and sale of treasury stock.

Healthier balance sheet as shareholder's equity grew from divestment

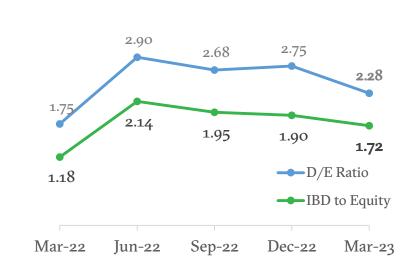


Assets remained flat as no new investment in the period

Liabilities decreased from short term and long term loans repayment

Equity increased from improved retain earning

Leverage ratio began to decline as financial performance improving



IBD to Equity ratio and D/E ratio began to decline from bank loan repayment coupled with higher retain earning.



Investment overview: Pet Wellness

Transaction Summary

Type of transaction: Investment in newly issued share

% of share holding: 51% of total shares

Total investment: Not exceeding 117 million Baht (for 51% stake)

Source of fund: Bank Loans

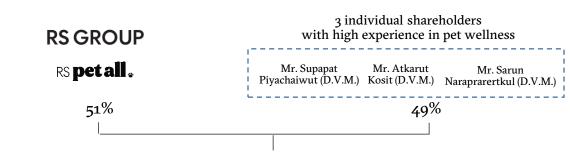
Rationale and synergies of the investment

- ► Instant access to pet hospital and wellness
- Acquire "Hato", a leading brand of premium pet wellness and medical services segment.
- ▶ Obtain highly experienced management team in pet health and wellness
- ► Enlarge ecosystem of RS Group in pet-related businesss, adding competitive edge for "Lifemate", our pet care brand
- ► Strive to be one-stop service provider for pet medical center



Estimated annual revenue 2023 of approx. 100 mil. Baht

Shareholding structure







Hato Brand / Hato Vet Select (Products)



5 branches of Hato pet wellness center 1 pet hospital



2 shops in online marketplace



Full operation team

Operating Assets, Inventory, sale, veterinary team

Hato pet wellness's products & services

Pet Wellness Center & Hospital

HATO VET SELECT

(Owned brand & Imported products)

Online Marketplace

Hato Pet Wellness Center ("Preventive")

- Sukhumvit 39
- Central Eastville
- Central Westgate
- Hato Cat
- Hato Home Sukhumvit 71

Pet Animal Hospital ("Health")

• Bangkok Chaiyapruek Animal Hospital

Services:

- Grooming
- Clinic



HATO SHAMPOO

ที่ฟองนุ่มมาก สะอาดล้างออกแสนง่าย ส่วนประกอบจากธรรมชาติ 99.3%



สปาสำหรับสัตว์เลี้ยง







+15k Followers



Hato Pet Wellness Center

Premium products High price



paw's shop

Mass products Affordable price

Services

51% Revenue contribution

Products

49% Revenue contribution

5 branches of Hato pet wellness in key area

Hato pet wellness Sukhumvit 39

Hato home Sukhumvit 71









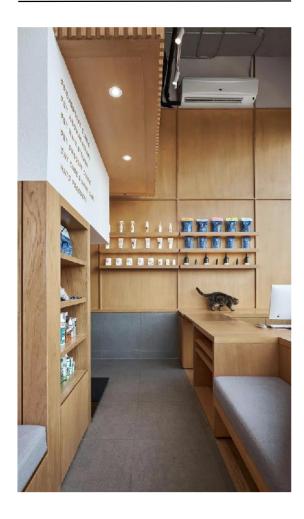


5 branches of Hato pet wellness in key area

Hato pet wellness, Central Eastville

Hato pet wellness, Central Westgate

Hato cat wellness, Rama XI Bangkok













The first branch of Bangkok pet hospital chain and keep expanding



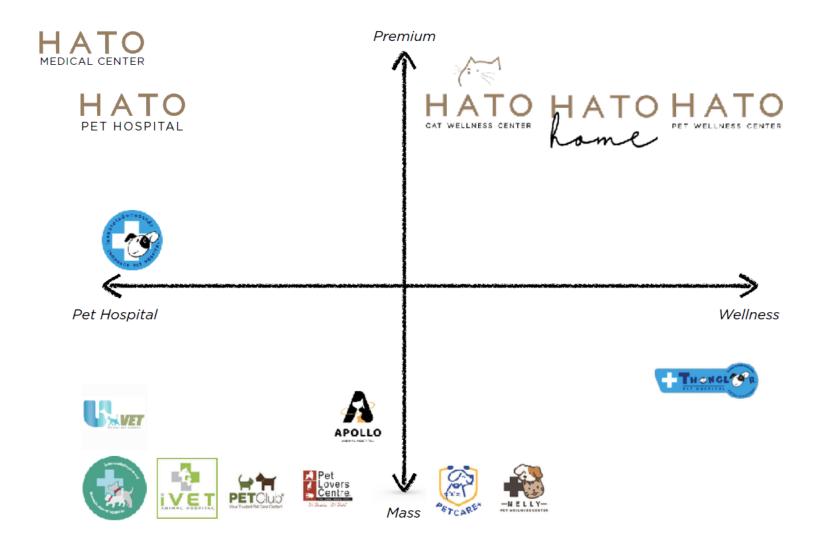








Hato's Brand Positioning



Continue to fulfill complete ecosystem for pet wellness





