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Carabao Group Public Company Limited Opportunity Day 2Q18



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Financial Summary



YTD ENDING 30 JUNE 2018

NET SALES ₿**6,977**mn ▲ 13%YoY

CLMV SALES

₿2,589mn ▲ 70%YoY

TOTAL DOMESTIC SALES

₿3,783mn ▲ 3%YoY

SALES Via CASH VAN **B26,499** /van/ day ▲ 28%YoY



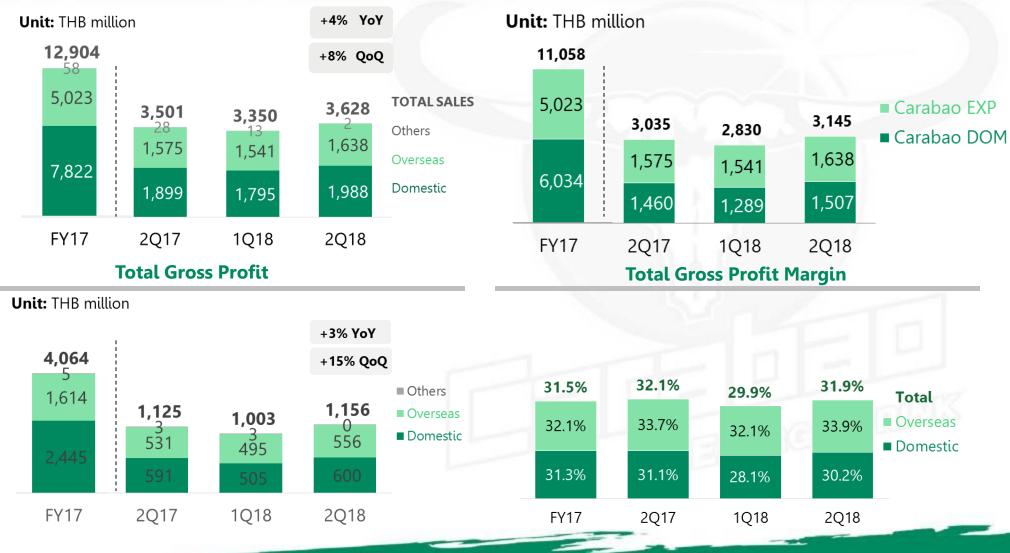
46% from OVERSEAS SALES

BRING IT ON! 6M18 AT A GLANCE

Financial Highlight

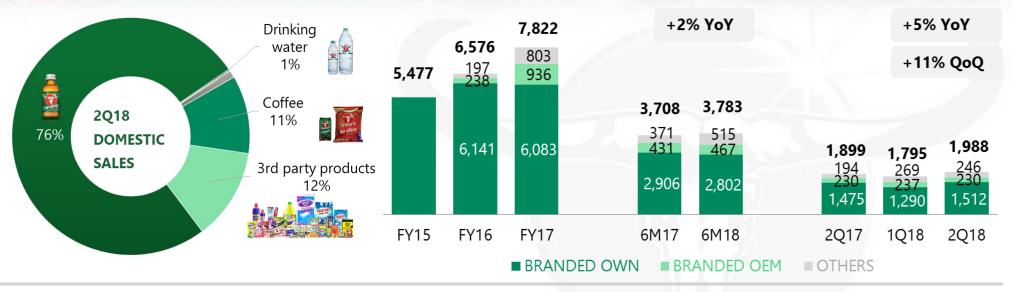
Total Revenue from Sales

Total Sales from Energy Drink

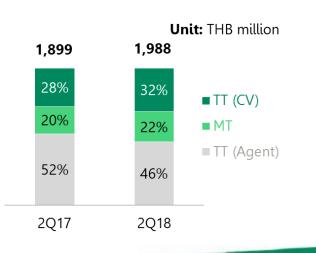


Domestic sales

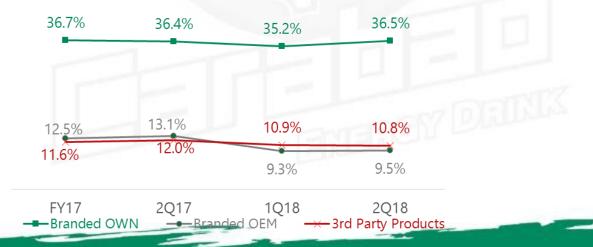
Domestic more products diversification



DOMESTIC SALES BY CHANNEL

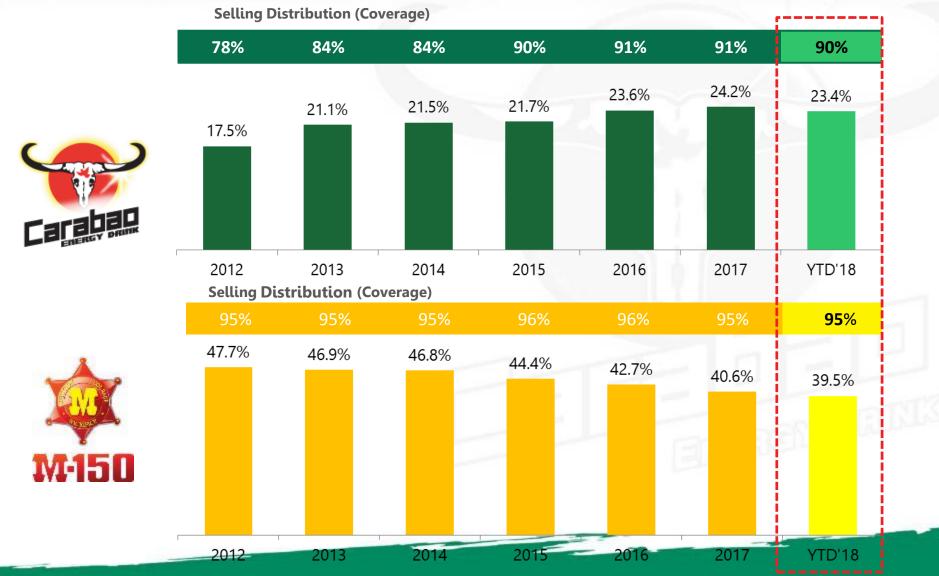


BREAKDOWN OF DOMESTIC GPM BY BUSINESS



Significant share of Thai energy drink market

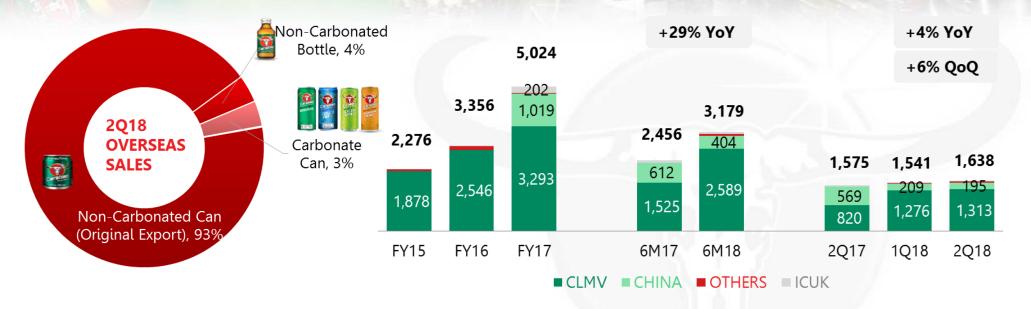
Energy drink market showed a sign of improvement, leading to a less slowdown of -2%yoy in 6M18 vs -4%yoy in 3M18



Source: Nielsen energy drink market report, June 2018 ("Nielsen Report")

Overseas sales

Overseas CLMV continue to perform well above expectation



THB mn	FY15	FY16	FY17	2Y-CAGR	6M17	6M18	%YoY
Cambodia	1,547	2,074	2,489	27%	1,146	1,995	74%
Myanmar	223	279	422	38%	228	342	50%
Vietnam	98	173	356	91%	140	237	70%
Yemen	167	202	225	16%	43	38	-10%
Afghanistan	164	481	257	25%	196	30	-85%
China	-	-	1,019	n/a	612	404	-34%
Others	77	132	53	-17%	21	68	226%
Overseas sales from CBD	2,276	3,340	4,821	46%	2,384	3,113	31%
Overseas sales from ICUK	-	16	202	n/a	71	66	-7%
Total	2,276	3,356	5,024	49%	2,456	3,179	29%

Financial Highlight: Non-ICUK vs ICUK (2/2)

EBITDA

Non-ICUK (THBmn) ICUK (THBmn) Consolidation (THBmn) 2,197 2,109 Of which, THB 93mn Of which, included THB 1,914 was due to 65mn Global sponsorship related sponsorship related 1,373 expenses to promote expenses paid by CBD our Carabao brand not only in the UK, ...but 674 683 612 anywhere else globally 494 379 337 2016 2Q17 1Q18 2Q18 2017 2Q18 2016 2017 2016 2017 2Q17 1Q18 2Q17 1Q18 2Q18 (195)(180)(275)Non-ICUK's EBITDA Consol EBITDA (304)ICUK's EBITDA (824)

Key indicator of consolidated debt profile



Statement of financial position

STATEMENT OF FINANCIAL POSITION Unit: THB million										
ASSETS	Dec-17	Jun-10	Change LIABILITIES	Dec-17	Jun-18	Change				
Current Assets			Current Liabilities							
Cash, Cash Equivalents	147	292	146 Bank overdrafts&short-term loans from financial institution	845	660	(185)				
Current Investments	7	-	(7) Trade and other payable	1,897	2,270	373				
Trade and other receivable	960	1,031	71 Current portion of long-term loans from financial institutior	300	125	(175)				
Inventories	656	816	160 Other current liabilities	164	170	6				
Other current assets	389	545	155 Total Current Liabilities	3,207	3,225	19				
Total Current Assets	2,159	2,685	525 Long-term loan from financial institutions	2,190	1,680	(510)				
			Debentures	-	2,416	2,416				
			Other non-current liabilities	118	129	11				
			Total non-current liabilities	2,308	4,225	1,917				
Non-Current Assets			Total Liabilities	5,515	7,450	1,936				
Long-term Investment	-	-	0 SHAREHOLDERS' EQUITY							
Investment Properties	103	102	(1) Issued and fully paid up share capital	1,000	1,000	0				
Property, plant & equipment	9,609	10,908	1,299 Premium on shares	3,963	3,963	0				
Intangible Assets	67	70	3 Retained earnings	1,775	1,665	(110)				
Deferred Tax Assets	31	37	5 Other components of shareholders' equity	376	- 7	1				
Other non-current assets	15	13	(2) Equity attributable to owners of the Company	7,114	6,621	(493)				
Goodwill	535	529	(7) Non-controlling interests of the subsidiary	- 108	271	380				
Total Non-Current Assets	10,361	11,658	1,297 Total shareholders' equity	7,005	6,892	(113)				
Total Assets	12,520	14,342	1,822 Total liabilities and Equity	12,520	14,342	1,822				

Statement of comprehensive income

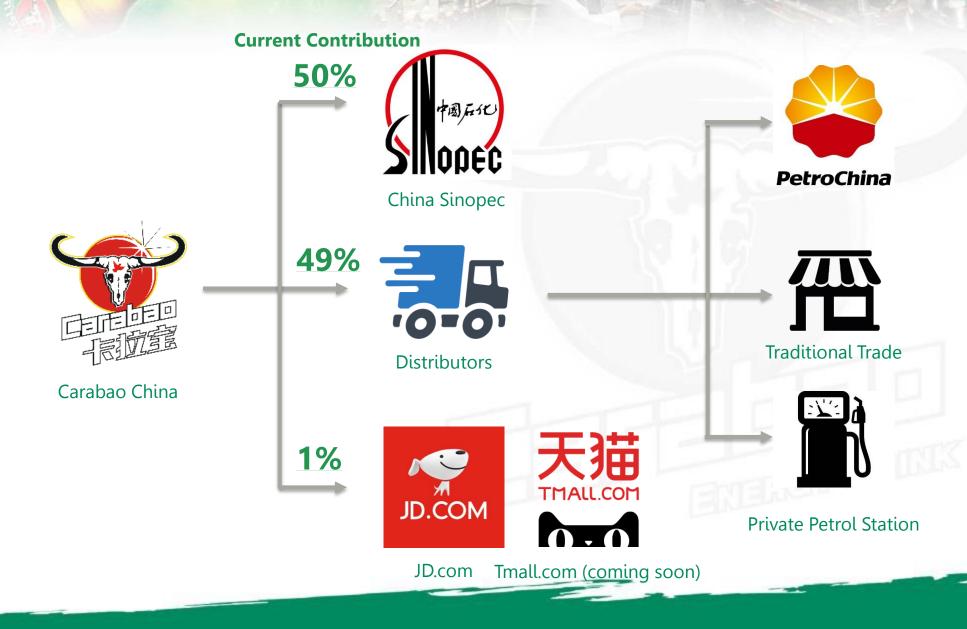
Unit: THB million	2015	2016	2017	2017	2Q2017	2Q2018	Change	2Q2017	2Q2018	6M2017	6M2018	Change
				%sales			YoY	%sales	%sales			YoY
Revenue from sales	7,753	9,943	12,904	100.0%	3,501	3,628	3.6%	100%	100.0%	6,184	6,977	12.8%
Costs of goods sold	4,893	6,388	8,840	68.5%	2,376	2,472	4.0%	67.9%	68.1%	4,181	4,818	15.2%
Gross profits	2,860	3,555	4,065	31.5%	1,125	1,156	2.8%	<i>32.1%</i>	31.9%	2,003	2,159	7.8%
Selling expenses	1,120	1,462	2,379	18.4%	568	715	25.8%	16.2%	19.7%	1,132	1,342	18.6%
G&A expenses	395	553	741	5.7%	168	204	21.2%	4.8%	5.6%	338	387	14.6%
Operating profits	1,380	1,540	945	7.3%	389	237	-38.9%	11.1%	<i>6.5%</i>	534	430	-19.5%
Other incomes	121	147	164	1.3%	49	29	-40.5%	1.4%	0.8%	84	71	-16.4%
EBIT	1,466	1,687	1,109	8.6%	437	266	-39.1%	<i>12.5%</i>	<i>7.3%</i>	618	500	-19.1%
EBITDA	1,702	1,914	1,372	<i>10.6%</i>	494	379	-23.4%	14.1%	<i>10.4%</i>	731	716	-2.1%
Interest expenses	2	4	48	0.4%	5	27	391.3%	0.2%	0.7%	10	51	398.5%
EBT	1,465	1,683	1,061	<i>8.2%</i>	432	240	-44.5%	<i>12.3%</i>	6.6%	608	449	- 26.1%
Income tax expenses	209	278	261	2.0%	105	82	-22.0%	3.0%	2.3%	158	161	1.9%
Net profits for the period	1,256	1,405	801	6.2%	327	158	-51.7%	9.3%	4.4%	450	288	-35.9%
Equity Holder of the Company	1,256	1,490	1,246	<i>9.7%</i>	426	210	-50.7%	12.2%	5.8%	647	390	-39.7%



2018 Business Updates



China Business Update: (1/9) Focus Sales Channels



China Business Update: (2/9) Highly Competitive Product



- ✓ Natural/ Green Energy
- ✓ Great Tasting Product
- ✓ Made in Thailand
- ✓ International Brand



China Business Update: (3/9)

On-ground activation to drive trial and sale















China Business Update: (4/9)

Improving Manpower





Between 5 – 10 cases per person per day

China Business Update: (5/9)

Below-the-line marketing spearhead













China Business Update: (6/9)

Ring Pull: Consumer Promotion

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卡拉宝(Carabao)京东旗舰店 多到想不到

品牌故事 活动说明 全部分类



China Business Update: (7/9)

E-commerce

卡拉宝维生素果味饮料













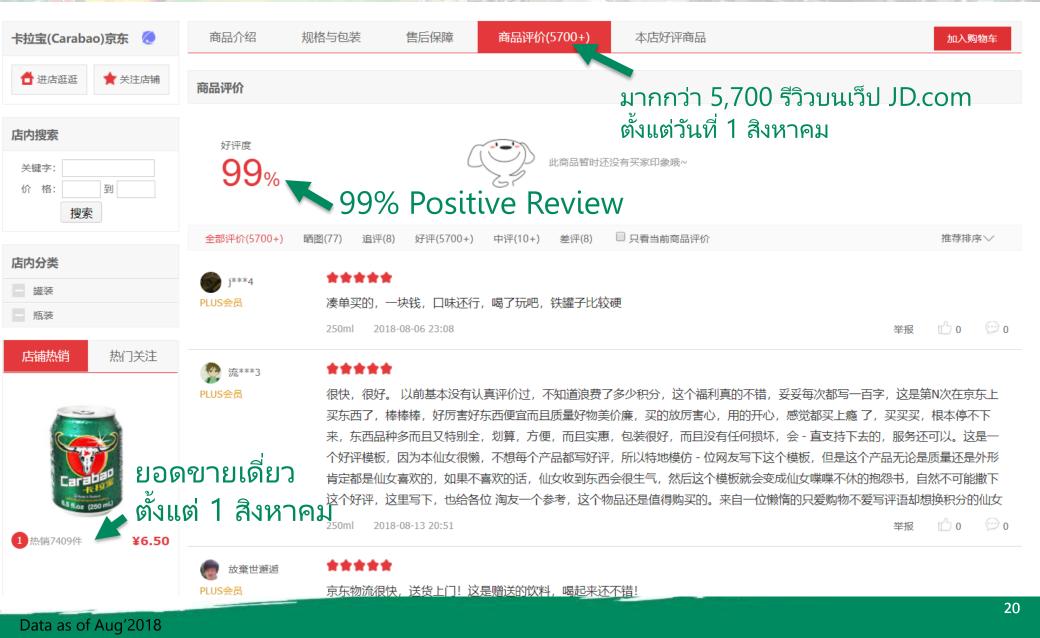
China Business Update: (8/9)

E-commerce



China Business Update: (9/9)

E-commerce



UK Business Update (1/6) : Current Business Status



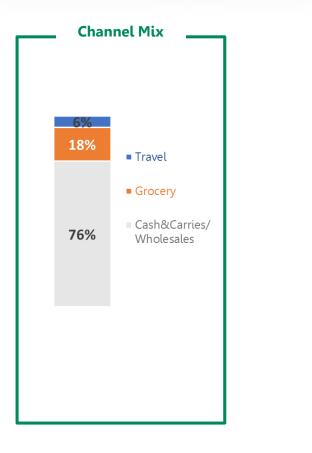
Distribution

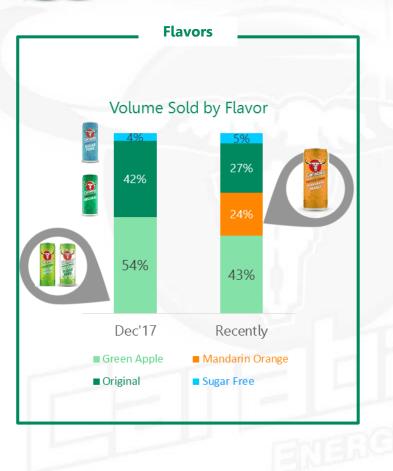
Focus on quality channels



Quality Product

To expand facings and visibility on shelf

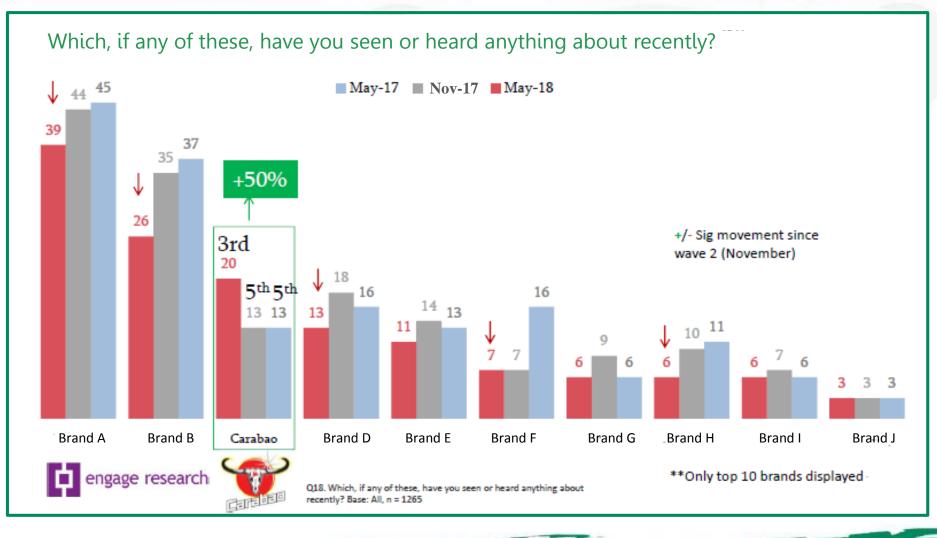




UK Business Update (2/6) : 2018 Investment Phase to Create Fans

Nationwide Marketing Activation:

Brand awareness is getting improved since we implemented the nationwide Bonker ads



UK Business Update (3/6) : 2018 Investment Phase to Create Fans



Strong plan activation in Q3:

Consumer marketing activations of Win A Million Can



UK Business Update (4/6) : 2018 Investment Phase to Create Fans



Organized sampling plan:

To change consumers' behavior and boost rate of sales in key focus channel











UK Business Update (5/6) : 2018 Investment Phase to Create Fans



Increase availability and visibility:

To drive brand awareness



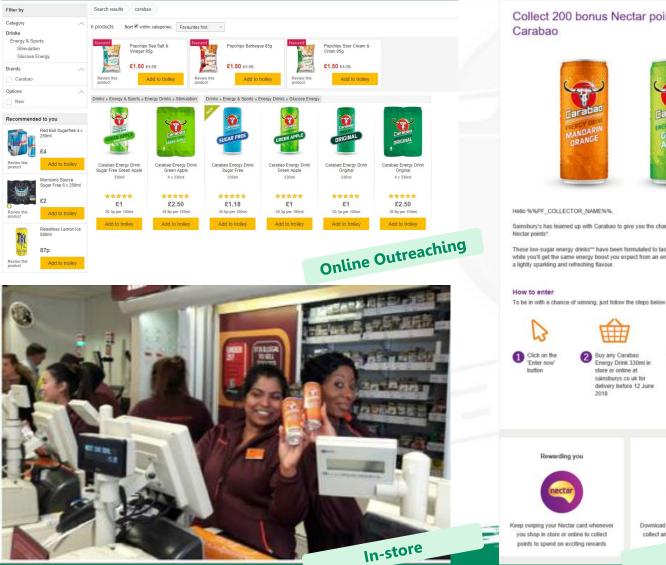




UK Business Update (6/6) : 2018 Investment Phase to Create Fans

Align activation to tap into every customer journey:

Driving distribution, awareness and trial



Collect 200 bonus Nectar points with



Hello %%PF_COLLECTOR_NAME%%.

Sainsbury's has teamed up with Carabao to give you the chance to collect 200 bonus

These low-sugar energy drinks** have been formulated to taste just like a soft drink. So while you'll get the same energy boost you expect from an energy drink, you'll be treated to a lightly sparkling and refreshing flavour.







collect and spend points the Email

Cambodia Business Updates (1/2):

Various Tools of Marketing Activations











Cambodia Business Updates (2/2)

Consumer promotional campaign continued throughout the year





BRAND

PRODUCT

au Drin

TRIGINA

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KTR/

TETE

UANDARIN DRANGE